

# Ontex FY 2015: Significant progress on our journey

Aalst-Erembodegem, March 8, 2016 - Ontex Group NV (Euronext Brussels: ONTEX; 'Ontex,' 'the Group' or 'the Company') today announced their results for the fourth quarter (Q4) and Full Year (FY) ending December 31, 2015.

## FY 2015 Highlights

- Revenue of €1.69 billion, up 4.5% on a reported basis and 4.8% on a like-for-like (LFL)¹ basis, year-on-year (yoy)
- Adjusted EBITDA<sup>2</sup> increased by 6.6% yoy to €209.1 million, resulting in an Adjusted EBITDA margin of 12.4%, in line with our expectations
- Net foreign exchange (FX) impact of negative €4.6 million on revenue, and negative €30.6 million on Adjusted EBITDA
- Adjusted net profit was €103.4 million and Adjusted earnings per share was €1.50, up 57.6% compared to a year ago
- Net Debt was €405.5 million as of December 31, 2015, resulting in a net debt/LTM Adjusted EBITDA ratio of 1.94x. Following the completion of the acquisition of Grupo Mabe, leverage has increased to be above 2.5x
- Acquired Grupo P.I. Mabe S.A. de C.V. ("Grupo Mabe"), a leading Mexican based hygienic disposables business, marking our first steps into the Americas<sup>3</sup>
- The Board of Directors proposes to pay a gross dividend of 0.46 euro per share<sup>4</sup>, subject to approval by shareholders at the next general meeting

## Q4 2015 Highlights

- Revenue was €420.6 million, a yoy increase of 3.2% on a reported basis and 4.4% on a LFL basis
- Adjusted EBITDA was 0.8% lower yoy at €48.1 million; Adjusted EBITDA margin contracted by 46 basis points to 11.4%
- Net FX impact of negative €4.9 million on revenue, and negative €10.5 million on Adjusted EBITDA

## Key Financials FY 2015 and Q4 2015

| In € million, except<br>per share data | FY 2015 | FY 2014 | % Change | Q4 2015 | Q4 2014 | % Change |
|--|---------|---------|----------|---------|---------|----------|
| Reported Revenue                       | 1,689.3 | 1,615.9 | 4.5%     | 420.6   | 407.6   | 3.2%     |
| LFL Revenue                            | 1,693.9 | 1,615.9 | 4.8%     | 425.5   | 407.6   | 4.4%     |
| Adjusted EBITDA <sup>2</sup>           | 209.1   | 196.1   | 6.6%     | 48.1    | 48.5    | (0.8%)   |
| Adj. EBITDA Margin                     | 12.4%   | 12.1%   | 24 bps   | 11.4%   | 11.9%   | (46 bps) |
| Adj. profit/(loss) for the period      | 103.4   | 64.9    | 59.4%    | -       | -       | -        |
| Adjusted EPS                           | 1.50    | 0.95    | 57.6%    | -       | -       | -        |
| Profit/(Loss) for the period           | 98.6    | 8.6     | N.M.     | -       | -       | -        |
| Basic EPS                              | 1.43    | 0.13    | N.M.     | -       | -       | -        |
| Adj. Free Cash Flow <sup>5</sup>       | 127.8   | 105.5   | 21.1%    | -       | -       | -        |
| Net Debt                               | 405.5   | 585.1   | (30.7%)  | N.A.    | N.A.    | N.A      |

Charles Bouaziz, Ontex CEO: "We can be proud of our performance in 2015. In highly competitive marketplaces, we delivered another year of solid organic growth in line with our operating model: 4.8% higher revenue, while expanding our Adjusted EBITDA margin to 12.4%, compared to 12.1% in 2014 and 11.6% in 2013. Our 2015 results were achieved despite significant volatility in both foreign exchange rates and several main commodities, which resulted in a material negative impact on reported revenue and Adjusted EBITDA, and was worse than we disclosed at the beginning of the year. Our constant focus on achieving efficiencies day in and day out allowed us to not only mitigate these negative impacts, but to continue strengthening the organization, particularly in sales, marketing and supporting functions. This confirms once again the resilience of the Ontex model.

Next to this solid organic performance, we reached agreement to acquire Grupo Mabe, a leading Mexican based hygienic disposables business, which has now been completed. Grupo Mabe is an excellent fit for Ontex – a family company with a deep understanding of their local consumers, built on strong brands in growing markets. Our first acquisition since our IPO will accelerate the transformation of Ontex on our journey to become a leading consumer goods company."

- 1 LFL is defined as at constant currency excluding change in perimeter of consolidation or M&A
- 2 Adjusted EBITDA is a non-IFRS measure, defined as EBITDA plus non-recurring expenses (including the IPO and refinancing for 2014) and revenues excluding non-recurring depreciation and amortization and has consistently been applied throughout reporting periods. EBITDA is a non-IFRS measure, defined as earnings before net finance cost, income taxes, depreciation and amortization. For further detail refer to Annex A, page 18.
- 3 See press release dated March 1, 2016
- 4 Dividend per share calculated on the basis of 74,861,108 shares outstanding, valid on the date of this press release
- 5 Adjusted Free Cash Flow calculated as Adjusted EBITDA less capex, change in working capital and cash taxes paid. Adjusted FCF calculation changed from prior year quarterly disclosure to align with cash flow statement.

# **Market Dynamics**

Growth rates in the markets where Ontex is present were a mixed picture in 2015. There was a deceleration of growth in Western Europe, as price competition intensified in both retail and institutional channels. Developing markets continued to grow, with the rate strongly influenced by higher unit pricing in light of currency weakness, especially in Russia. In these different retail environments, retailer brands continued to gain value share of hygienic disposables in both Western and Eastern Europe.

Foreign exchange rates were volatile during 2015, reflecting increased political and economic uncertainties, and most emerging market currencies weakened versus the euro compared to 2014. The net impact for Ontex was negative, both for revenue and Adjusted EBITDA. This was primarily due to the Russian Rouble, and for Adjusted EBITDA only, the US Dollar, whereas the British Pound had a positive effect on both revenue and Adjusted EBITDA.

In aggregate, costs of our main commodity raw materials in their reference currencies were lower in 2015 compared to the prior year. However costs in euro were higher due to adverse movements in the US Dollar/Euro exchange rate. Fluff pulp costs remained historically high in USD, and even more expensive in euro. In spite of significantly lower pricing of crude oil throughout 2015, costs of our oil-based commodities did not decrease nearly as much and were volatile, with a strong decrease in the second quarter, then sharply increasing in the second half of the year.

## **Overview of Ontex Performance in 2015**

In a more challenging environment than 2014, Ontex continued to make solid progress. Revenue climbed by 4.5% to €1.69 billion, and by 4.8% on a LFL basis. As expected, market growth in most of our key markets was slower in 2015 than the previous year, while competition was higher, particularly in Western Europe. We benefited from our increasing geographic reach, capturing more sales mainly in developing markets.

Adjusted EBITDA was €209.1 million in 2015, despite more than €30 million of FX headwinds, a significant part of which related to the translation of raw material costs into euro. As a result, costs of the major commodity raw materials in euro were higher for the full year due mainly to the strengthening US dollar, despite in aggregate being somewhat lower in their reference currencies. Considerable volatility in the prices for oil-based commodities presented an additional challenge in managing our costs of goods sold. We continued to generate efficiency gains, which together with the contribution from a growing top line, were the main drivers of a 6.6% increase in Adjusted EBITDA.

## **Operational Review: Divisions**

|                           |         | Twelve Months |                 |               |         | Fourth Quarter |                 |               |  |
|---------------------------|---------|---------------|-----------------|---------------|---------|----------------|-----------------|---------------|--|
| in € million              | FY 2015 | FY 2014       | % Δ as reported | % ∆ at<br>LFL | Q4 2015 | Q4 2014        | % Δ as reported | % Δ at<br>LFL |  |
| Ontex Reported<br>Revenue | 1,689.3 | 1,615.9       | 4.5%            | 4.8%          | 420.6   | 407.6          | 3.2%            | 4.4%          |  |
| Mature Market<br>Retail   | 903.9   | 890.1         | 1.6%            | 0.0%          | 219.6   | 219.8          | (0.1%)          | (0.7%)        |  |
| Growth Markets            | 159.0   | 123.8         | 28.4%           | 48.2%         | 44.3    | 33.7           | 31.5%           | 44.5%         |  |
| Healthcare                | 432.7   | 422.8         | 2.3%            | 0.9%          | 108.5   | 107.0          | 1.4%            | 0.2%          |  |
| MENA                      | 193.7   | 179.2         | 8.1%            | 8.2%          | 48.2    | 47.1           | 2.3%            | 8.7%          |  |

#### **Mature Market Retail**

Mature Market Retail Divisional revenue for FY 2015 was stable compared to the prior year on a LFL basis (+1.6% on a reported basis, nearly all due to a positive impact of the British pound), and decreased by 0.7% on a LFL basis (-0.1% on a reported basis) in Q4 2015. Both the full year and fourth quarter of 2015 had strong comparable bases. Revenue for FY 2015 was higher in Poland, Southern Europe as well as Australia & New Zealand, compensating for revenue declines mainly in the UK and Germany. In Q4 2015, lower revenue was recorded in the UK and Germany, while Poland, France and Australia & New Zealand had revenue growth.

Intense competition between retailers in some Western European markets, and between suppliers in general, has increased pressure on prices. In this challenging environment, we maintained our retailer brand leadership position with high-quality products and services, as well as innovations, which allowed us to grow revenue at 8 of our 10 largest clients. A disciplined approach to contracts helped to protect our margins, sometimes at the cost of losing some contracts, which will have a negative impact in 2016 due to the net balance of gains and losses. As in past cycles of pricing pressure, our approach can result in revenue declines for a number of quarters, but is the right way to manage for the mid to long term. Our strategy in this Division is unchanged: helping customers to grow their businesses with their brands.

#### **Growth Markets**

FY 2015 revenue for the Growth Markets Division climbed 48.2% on a LFL basis (+28.4% on a reported basis due to a negative FX impact, mostly from the Russian Rouble), while Q4 2015 revenue was up 44.5% on a LFL basis (+31.5% on a reported basis). The most important driver of higher Divisional revenue for the full year remained volume growth led by Russia and Central Eastern Europe; and this was also the case in the fourth quarter. In Russia, increasing development of modern retail means these customers are rapidly developing their retail brands from a low level relative to Western Europe. Here we can leverage the strengths of Ontex, by helping these retailers build volume growth of their brands with high-quality products. In addition to higher volumes, revenue was positively impacted by higher average selling prices, mainly realized in Russia, to account for a devaluation of local currencies.

#### Healthcare

Revenue in the Healthcare Division was up 0.9% on a LFL basis for FY 2015 (+2.3% on a reported basis due to a positive impact of the British Pound), outpacing the estimated growth in the markets where we are present; and 0.2% higher on a LFL basis in Q4 2015 (+1.4% on a reported basis). For the full year, increased revenue in Italy was due to a strong performance in the home delivery channel, additionally the UK and Benelux were also up year on year. Germany and Spain recorded lower revenue.

#### **MENA**

Middle East North Africa Divisional revenue grew 8.2% in 2015 on a LFL basis (+8.1% on a reported basis due to a broadly neutral FX impact), and 8.7% higher in Q4 2015 on a LFL basis (+2.3% on a reported basis, mostly due to the Turkish Lira). Ongoing investment behind our brands, such as Canbebe and Canped, led to LFL revenue growth in Turkey, while Pakistan continued to increase sales. Also, we have started to see the first positive signs from actions taken to improve our distribution network in North Africa.

## **Operational Review: Categories**

| Twelve Months                          |         |         | Fourth Quarter  |               |         |         |                 |               |
|--|---------|---------|-----------------|---------------|---------|---------|-----------------|---------------|
| in € million                           | FY 2015 | FY 2015 | % Δ as reported | % ∆ at<br>LFL | Q4 2015 | Q4 2014 | % Δ as reported | % ∆ at<br>LFL |
| Ontex Reported<br>Revenue <sup>1</sup> | 1,689.3 | 1,615.9 | 4.5%            | 4.8%          | 420.6   | 407.6   | 3.2%            | 4.4%          |
| Babycare                               | 891.2   | 845.7   | 5.4%            | 5.9%          | 219.5   | 212.9   | 3.1%            | 5.1%          |
| Femcare                                | 206.7   | 203.5   | 1.5%            | 0.9%          | 52.1    | 50.3    | 3.6%            | 3.4%          |
| Adult Inco                             | 567.7   | 542.4   | 4.7%            | 4.8%          | 143.0   | 138.7   | 3.1%            | 3.5%          |

Includes €23.7 million in FY 2015; €6.0 million in Q4 2015; €24.3 million in FY 2014; €5.7 million Q4 2014 from Other category

## **Babycare**

2015 babycare category revenue was up 5.9% on a LFL basis, on top of a high comparable in 2014. Growth was mainly attributable to solid performances in developing markets with our own brands, as well as retailer brands, where we can leverage significant experience in helping retailers to establish and grow their brands.

#### **Femcare**

Femcare category revenue in 2015 was +0.9% higher than a year ago on a LFL basis, supported by growth of retailer brands in Eastern Europe. Most of our business in this category continues to be supporting retailers in building their brands in Western Europe.

#### **Adult Inco**

Revenue grew by +4.8% on a LFL basis in the Adult Inco category during 2015. Sales were higher in the institutional channel, and at the same time retail sales of adult inco products rose by 14% LFL, with both Ontex brands and retailer brands ahead of last year.

# **Operational Review: Geographies**

| Twelve Months             |         |         |                 | Fourth Quarter |         |         |                 |               |
|---------------------------|---------|---------|-----------------|----------------|---------|---------|-----------------|---------------|
| in € million              | FY 2015 | FY 2015 | % Δ as reported | % ∆ at<br>LFL  | Q4 2015 | Q4 2014 | % Δ as reported | % Δ at<br>LFL |
| Ontex Reported<br>Revenue | 1,689.3 | 1,615.9 | 4.5%            | 4.8%           | 420.6   | 407.6   | 3.2%            | 4.4%          |
| Western Europe            | 1,104.7 | 1,111.6 | (0.6%)          | (2.4%)         | 269.7   | 276.7   | (2.5%)          | (3.8%)        |
| Eastern Europe            | 274.5   | 216.2   | 27.0%           | 38.8%          | 71.8    | 56.8    | 26.4%           | 35.6%         |
| ROW                       | 310.1   | 288.1   | 7.6%            | 7.2%           | 79.1    | 74.2    | 6.6%            | 10.9%         |

Revenue in Western Europe decreased in a challenging market environment, while Eastern Europe and the Rest of the World had solid growth and combined to represent 35% of total Ontex revenue in 2015, up from 31% last year.

## **OUTLOOK**

The macro environment remains very challenging, with strong pressures due to political and economic uncertainties, and continuing fierce price competition in European retail. 2016 market growth rates are expected to be slightly lower than 2015 including some price deflation in Western Europe, with the impact of movements in developing market currencies and related pricing being difficult to forecast. Given sustained lower costs of crude oil, prices for the oil-based commodities we purchase should ease in the coming months. Fluff pulp pricing remains at very near historically high levels in USD.

The acquisition of Grupo Mabe will make a significant positive contribution in absolute terms to Ontex's results, including revenue and Adjusted EBITDA. For revenue, our mid-term model is to target annual growth of between 4% and 6% on a like-for-like basis. In 2016, we expect that delivering at the bottom-end of this range will still be challenging, due to tougher macro and market conditions, the net balance of gains and losses in Mature Market Retail which will be particularly acute in the first half, and anticipated price deflation in Western Europe. We are confident that our pipeline of actions in MMR will lead to a resumption of revenue growth, and expect solid LFL growth in our MENA and Growth Market Divisions with continued progress in Healthcare. Therefore, on a LFL basis, we anticipate Group revenue to have a very slow start to 2016, with a pick up over the second half to deliver a stronger finish to the year.

Adjusted EBITDA in absolute terms will also increase mainly thanks to ongoing top line and efficiency gains in Ontex, a contribution from Grupo Mabe and starting to deliver deal synergies. With the EBITDA margin of Grupo Mabe before synergies being lower than Ontex, the Adjusted EBITDA margin in 2016 is anticipated to be broadly similar to 2015, as a percentage of significantly higher revenue.

Our strategy of supplying high-quality products and services to retail and institutional customers remains unchanged. We will continue to invest in understanding consumers and shoppers even better, in order to be the supplier of choice for our customers, whether it is with their brands or Ontex brands.

We are motivated to make significant progress on our journey of becoming a leading consumer goods company, and thanks to our resilient business model, are confident that we can continue delivering sustainable, profitable growth.

#### **FINANCIAL REVIEW**

#### Selected P&L Financial Information

|                                    | Twelve Months |           |         |  |  |  |
|------------------------------------|---------------|-----------|---------|--|--|--|
| in € million                       | FY 2015       | FY 2014   | % Δ     |  |  |  |
| Ontex Reported Revenue             | 1,689.3       | 1,615.9   | 4.5%    |  |  |  |
| Cost of sales                      | (1,213.7)     | (1,169.2) | 3.8%    |  |  |  |
| Gross margin                       | 475.6         | 446.7     | 6.5%    |  |  |  |
| Operating expenses                 | (299.8)       | (282.8)   | 6.0%    |  |  |  |
| Non-recurring revenue and expenses | (6.8)         | (56.3)    | (87.9%) |  |  |  |
| Operating profit                   | 169.0         | 107.6     | 57.2%   |  |  |  |
| Net finance cost                   | (36.2)        | (90.3)    | (59.9%) |  |  |  |
| Income tax expense                 | (34.2)        | (8.7)     | N.M.    |  |  |  |
| Basic EPS                          | 1.43          | 0.13      | N.M.    |  |  |  |

## **Selected Liquidity Financial Information**

|  |         | Twelve Months |         |
|--|---------|---------------|---------|
| in € million   | FY 2015 | FY 2014       | % Δ     |
| Adjusted Free Cash Flow (post tax)                               | 127.8   | 105.5         | 21.1%   |
| - Of which change in WC  | (5.6)   | (29.9)        | (81.2%) |
| - Of which Capex   | (55.9)  | (48.9)        | 14.4%   |
| Net debt   | 405.5   | 585.1         | (30.7%) |
| Available liquidity (cash and cash equivalents plus undrawn RCF) | 336.8   | 135.5         | N.M.    |

## **Gross Margin**

Gross margin in 2015 of €475.6 million was 6.5% higher than last year. Gross margin as a percentage of sales rose from 27.6% in 2014 to 28.2% in 2015, an increase of 51 basis points. The main positive drivers of this growth were the impact of top line growth and solid efficiency gains, which enabled us to more than offset significant currency headwinds.

#### **Adjusted EBITDA**

Adjusted EBITDA is a non-IFRS measure is defined as EBITDA plus non-recurring expenses (including the IPO and refinancing for 2014) and revenues excluding non-recurring depreciation and amortization. EBITDA is also a non-IFRS measure, defined as earnings before net finance cost, income taxes, depreciation and amortization.

Adjusted EBITDA grew by 6.6% to €209.1 million. The increase is mainly the result of improved gross margins as explained above, and despite the background of volatile FX and tough competition, the company continued to strengthen its capabilities in sales, marketing and administrative support.

## **Foreign Exchange**

Group revenue was negatively impacted by heightened currency volatility in 2015: after a positive effect in the first half of the year, currency movements turned into headwinds in the second half. The full year impact of -€4.6 million on revenue is primarily due to changes in exchange rates versus the euro for the Russian Rouble, while the Turkish Lira was also negative for the full year after weakening in the second half of 2015. The British Pound had a positive impact for the full year.

The FX impact on Adjusted EBITDA was negative €30.6 million, and worsened considerably in the second half of 2015. In addition to negative changes in exchange rates for the Russian Rouble and Turkish Lira, partly offset by the favorable evolution of the British Pound mentioned above, the main negative FX impact on Adjusted EBITDA came from a stronger US Dollar versus the euro.

#### **Net Finance Costs**

The 2015 net finance costs were €36.2 million, 59.9% lower than 2014. The strong decrease was mainly due to a significant reduction in interest expenses, as well as to much lower amortization of borrowing costs compared to 2014. These impacts are in line with our expectations, and resulted from both lower net debt following redemption of a floating rate note after the company's IPO, and refinancing of the remaining debt at lower interest rates in 2014.

## **Income Tax Expense**

The income tax expense was €34.2 million in 2015, resulting in an effective tax rate of 25.8%.

Since the IPO of Ontex, the company has anticipated an effective tax rate in the mid-20s from fiscal year 2015 onwards, based on the same scope of activity and same tax regime. Due to the acquisition of Grupo Mabe, and a recent decision by the European Commission that the Belgian excess profit ruling is considered illegal state aid, we anticipate that our future effective tax rate should be in the high 20s.

## **Working Capital**

Working capital was at 10.5% of revenue in 2015, within our objective of keeping working capital requirements at or below 12% of revenue. Compared to the previous year, in which working capital was 11.4% of revenue, the main driver was a decrease in VAT receivables following the sale of an Italian VAT receivable in mid 2015. Aside from this, working capital management continued to be a focus of the Company to support business growth while maintaining financial discipline.

### Capex

2015 capital expenditures amounted to €55.9 million, which at 3.3% of sales is slightly higher than our long term model of 3% of sales. The increase is mainly linked to investments in our IT systems, as disclosed in our H1 2015 results.

## Adjusted Free Cash Flow (post tax)

Adjusted Free Cash Flow calculated as Adjusted EBITDA (see definition above) less capex, change in working capital and cash taxes paid.

Adjusted free cash flow (post tax) was €127.8 million in 2015, which represented an increase of 21.1% compared to 2014. This increase is attributable to improved working capital detailed above and higher Adjusted EBITDA, partly offset by higher capex and cash taxes paid.

#### **Financing and Liquidity**

Cash and cash equivalents were €236.8 million at December 31, 2015.

Net debt at December 31, 2015 amounted to €405.5 million, and net leverage based on the last twelve months Adjusted EBITDA was 1.94x.

The revolving credit facility of €100 million was undrawn at the end of December 2015, and available liquidity was €336.8 million.

Cash and cash equivalents, net debt and leverage, and available liquidity were all positively impacted by the Company holding cash raised in November 2015, in anticipation of completing the acquisition of Grupo P.I. Mabe S.A. de C.V, which took place on February 29 2016.

#### **Dividends**

The Board of Directors has proposed a dividend of €0.46 per share, representing a payout ratio of 35% and consistent with the company's dividend policy. The dividend is subject to shareholder approval at the next Annual General Meeting of Shareholders.

## Notes to the Consolidated Financial Information

# Note 1 Corporate Information

The above press release and related financial information of Ontex Group NV for the twelve months ended December 31, 2015 was authorized for issue in accordance with a resolution of the Board on March 7, 2016.

## Note 2 Legal Status

Ontex Group NV is a limited-liability company incorporated as a "naamloze vennootschap" ("NV") under Belgian law. Ontex Group NV has its registered office at Korte Keppestraat 21, 9320 Erembodegem (Aalst), Belgium. The shares of Ontex Group NV are listed on the regulated market of Euronext Brussels.

## Note 3 Accounting Policies

The accounting policies used to prepare the financial statements for the period from January 1, 2015 to December 31, 2015 are consistent with those applied in the audited consolidated financial statement for the year ended December 31, 2014 of Ontex Group NV. The accounting policies have been consistently applied to all the periods presented.

# Note 4 Events after the Reporting Period

On February 29 2016, Ontex has completed the acquisition of 100% of the shares of Grupo P.I. Mabe, S.A. de C.V. ("Grupo Mabe") a leading Mexican hygienic disposables business. The integration of Grupo Mabe will provide Ontex Group further access to promising markets, primarily in the Americas region and creates a considerably stronger platform for growth in the global personal hygiene solutions markets.

# Note 5 Auditors Report

The statutory auditor has confirmed that the audit, which is substantially complete, has not to date revealed any material misstatement in the draft consolidated accounts, and that the accounting data reported in the press release is consistent, in all material respects, with the draft accounts from which it has been derived.

## **CONFERENCE CALL**

Management will host a presentation for investors and analysts on Tuesday March 8, 2016 at 8:00am GMT / 9:00am CET. A copy of the presentation slides will be available at http://www.ontexglobal.com/.

If you would like to participate in the conference call, please dial-in 5 to 10 minutes prior using the details below:

 United Kingdom:
 +44 (0)2 03 42 71918

 United States:
 +1 212 444 0896

 Belgium:
 +32 (0)2 40 23 092

 France
 +33 (0)1 76 77 22 22

 Germany
 +49 (0)69 2222 10630

**Passcode:** 4743790

## **FINANCIAL CALENDAR 2016**

First Quarter 2016 May 4, 2016
Annual General Meeting May 25, 2016
Second Quarter and Half Year 2016 July 28, 2016
Third Quarter and Nine Months 2016 November 9, 2016

## **ENQUIRIES**

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# ANNEX A ONTEX GROUP NV CONSOLIDATED FINANCIAL INFORMATION

# **Consolidated Income Statement**

|                                       | Full Year  | Full Year |
|---------------------------------------|------------|-----------|
| in € million                          | 2015       | 2014      |
| Revenue                               | 1,689.3    | 1,615.9   |
| Cost of sales                         | ( 1,213.7) | (1,169.2) |
| Gross margin                          | 475.6      | 446.7     |
|                                       |            |           |
| Distribution expenses                 | ( 151.0)   | ( 151.4)  |
| Sales and marketing expenses          | ( 93.5)    | (84.0)    |
| General administrative expenses       | ( 55.6)    | ( 44.9)   |
| Other operating income/(expense), net | 0.3        | ( 2.5)    |
| Non-recurring income and expenses     | ( 6.8)     | ( 56.3)   |
| Operating profit                      | 169.0      | 107.6     |
|                                       |            |           |
| Finance income                        | 25.7       | 13.9      |
| Finance costs                         | ( 61.9)    | ( 104.2)  |
| Net finance cost                      | ( 36.2)    | ( 90.3)   |
| (Profit /(Loss) before income tax     | 132.8      | 17.3      |
| Income tax expense                    | ( 34.2)    | (8.7)     |
| Profit /(Loss) for the period         | 98.6       | 8.6       |
| Profit /(Loss) attributable to:       |            |           |
| Owners of the parent                  | 98.6       | 8.6       |
| Profit /(Loss) for the period         | 98.6       | 8.6       |

# **Consolidated Statement of Financial Position**

|  | December 31, | December 31, |
|--|--------------|--------------|
| in € million                           | 2015         | 2014         |
| ASSETS                                 |              |              |
| Non-current Assets                     |              |              |
| Goodwill and other intangible assets   | 864.6        | 864.6        |
| Property, plant and equipment          | 319.0        | 296.5        |
| Deferred tax assets                    | 7.0          | 10.4         |
|  | 1,190.6      | 1,171.5      |
| Current Assets                         |              |              |
| Inventories                            | 201.1        | 200.9        |
| Trade receivables                      | 218.1        | 204.3        |
| Prepaid expenses and other receivables | 49.0         | 55.9         |
| Current income tax                     | 7.3          | 6.1          |
| Derivative financial assets            | 2.2          | 7.3          |
| Cash and cash equivalents              | 236.8        | 35.5         |
|  | 714.5        | 510.0        |
| TOTAL ASSETS                           | 1,905.1      | 1,681.5      |

# **Consolidated Statement of Financial Position (continued)**

| in € million                            | December 31,<br>2015 | December 31,<br>2014 |
|---|----------------------|----------------------|
| EQUITY AND LIABILITIES                  |                      |                      |
| Equity attributable to owners of the    |                      |                      |
| company                                 |                      |                      |
| Share capital & premium                 | 913.1                | 799.7                |
| Cumulative translation differences      | ( 24.3)              | (18.3)               |
| Treasury shares                         | ( 13.1)              | -                    |
| Retained earnings and other reserves    | ( 23.5)              | (110.4)              |
| TOTAL EQUITY                            | 852.2                | 671.0                |
| Non-current liabilities                 |                      |                      |
| Employee benefit liabilities            | 19.7                 | 19.6                 |
| Provisions                              | 0.2                  | 0.2                  |
| Interest-bearing debts                  | 633.1                | 618.2                |
| Other non-current financial liabilities | 0.0                  | 5.0                  |
| Deferred income tax liabilities         | 27.3                 | 22.3                 |
| Other payables                          | 0.2                  | -                    |
|   | 680.5                | 665.3                |
| Current liabilities                     |                      |                      |
| Interest-bearing debts                  | 9.2                  | 2.4                  |
| Derivative financial liabilities        | 2.5                  | 5.5                  |
| Other current financial liabilities     | 5.0                  | 5.0                  |
| Trade payables                          | 267.1                | 254.5                |
| Accrued expenses and other payables     | 23.3                 | 22.3                 |
| Social liabilities                      | 33.3                 | 28.8                 |
| Current income tax liabilities          | 27.3                 | 20.9                 |
| Provisions                              | 4.7                  | 5.8                  |
|   | 372.4                | 345.2                |
| TOTAL LIABILITIES                       | 1,052.9              | 1,010.5              |
| TOTAL EQUITY AND LIABILITIES            | 1,905.1              | 1,681.5              |

# **Consolidated Statement of Cash Flow**

| CASH FLOWS FROM OPERATING ACTIVITIES         CASH PLOWS FROM OPERATING ACTIVITIES           Net profit/(loss) for the year         98.6         8.6           Adjustments for:         34.2         8.7           Income tax expenses         34.2         8.7           Depreciation and amoritzation         33.3         32.5           (Profit)/loss on disposal of property, plant and equipment         0.4         (3.1)           Provisions (including employee benefit liabilities)         1.5         0.2           (Profit)/loss on Serenity earn out.         (2.0)         0.0           IPO expenses through income statement         0.0         21.1           Refinancing expenses through income statement         0.0         1.5           Inance costs - net (including unrealized F/x difference on financing)         36.2         90.3           Changes in working capitatic         (0.7)         (20.6)         1.5           Inance costs - net (including unrealized F/x difference on financing)         (0.7)         (20.6)         1.5           Trade and other receivables and prepaid expenses         (7.6)         (23.0)         1.3         2.8         2.8         1.8         2.8         1.8         1.8         1.8         1.8         1.8         1.8         1.8         1.1         1.5  | in € million  | Full Year<br>2015 | Full Year<br>2014 |
|--|---|-------------------|-------------------|
| Net profit/(loss) for the year         8.6           Adjustments for:         1           Income tax expenses         34.2         8.7           Depreciation and amortization         33.3         32.5           (Profit)/Joss on disposal of property, plant and equipment         0.4         (3.1)           Provisions (including employee benefit liabilities)         1.5         0.2           (Profit)/Joss on Serenity earn out.         (2.0)         0.0           IPO expenses through income statement         0.0         21.5           Effinancing expenses through income statement         0.0         32.7           Unrealized F/x difference on operating activities         0.0         1.5           Finance costs - net (including unrealized F/x difference on financing)         36.2         90.3           Changes in working capital:         1.0         (22.0)           Inventories         (0.7)         (20.6)         (23.0)           Trade and other receivables and prepaid expenses         (7.6)         (23.0)           Trade and other payables and accrued expenses         2.7         13.7           Social liabilities         3.8         2.8           Cash from operating activities before taxes         200.4         165.4           Income tax paid         (10.1 </th <th>_</th> <th>2015</th> <th>2014</th>  | _   | 2015              | 2014              |
| Adjustments for:   |   | 98.6              | 8.6               |
| Income tax expense   |   | 36.0              | 0.0               |
| Depreciation and amortization         33.3         32.5           (Profit)/loss on disposal of property, plant and equipment         0.4         (3.1)           Provisions (including employee benefit liabilities)         1.5         0.2           (Profit)/loss on Serenity earn out.         (2.0)         0.0           IPO expenses through income statement         0.0         21.1           Refinancing expenses through income statement         0.0         1.5           Finance costs - net (including urrealized F/x difference on financing)         36.2         90.3           Changes in working capital:         (0.7)         (20.6)           Inventories         (0.7)         (20.6)           Trade and other receivables and prepaid expenses         (7.6)         (23.0)           Trade and other payables and accrued expenses         2.7         13.7           Social liabilities         3.8         2.8           Cash from operating activities before taxes         200.4         165.4           Income tax paid         19.8         11.8           NET CASH GENERATED FROM OPERATING ACTIVITIES         180.6         15.5           NET CASH JECH INTERS         180.6         55.9         (48.9)           Gain on disposal         0.0         4.6           Acquisi   | •   | 3/1.2             | 8.7               |
| (Profit)/loss on disposal of property, plant and equipment         0.4         (3.1)           Provisions (including employee benefit liabilities)         1.5         0.2           (Profit)/loss on Serenity earn out.         (2.0)         0.0           (PO expenses through income statement         0.0         32.7           Refinancing expenses through income statement         0.0         32.7           Unrealized F/x difference on operating activities         0.0         15.8           Einance costs - net (including unrealized F/x difference on financing)         3.6.2         90.3           Changes in working capital:         (0.7)         (20.6)           Inventories         (7.6)         (23.0)           Trade and other receivables and prepaid expenses         2.7         13.7           Social liabilities         3.8         2.8           Sash from operating activities before taxes         20.4         165.4           Income tax paid         (19.8)         (11.8)           NET CASH GENERATED FROM OPERATING ACTIVITIES         180.6         153.6           CASH FLOWS FROM INVESTING ACTIVITIES         (55.9)         (48.9)           Gain on disposal         0.0         0.4         6.6           Acquisition price paid         0.0         0.2         0.3  | ·   |                   |                   |
| Provisions (including employee benefit liabilities)         1.5         0.2           (Profit/Joss on Serenity earn out.         (2.0)         0.0           IPO expenses through income statement         0.0         21.1           Refinancing expenses through income statement         0.0         3.2.7           Unrealized F/x difference on operating activities         0.0         1.5           Finance costs - net (including unrealized F/x difference on financing)         36.2         90.3           Changes in working capital:         1.0         (2.0,6)           Inventories         (0.7)         (20.6)           Trade and other receivables and prepaid expenses         2.7         13.7           Trade and other payables and accrued expenses         2.7         13.7           Social liabilities         3.8         2.8           Cash from operating activities before taxes         200.4         165.4           Income tax paid         (19.8)         (11.8)           NET CASH GENERATED FROM OPERATING ACTIVITIES         180.6         153.6           Purchases of property, plant and equipment and intangibles (including capital grants)         (55.9)         (48.9)           Gain on disposal         0.0         0.0         4.6           Acquisition price paid         0.0   | ·   |                   |                   |
| (Profit)/loss on Serenity earn out.         (2.0)         0.0         21.1           IPO expenses through income statement         0.0         32.7           Meriancing expenses through income statement         0.0         32.7           Unrealized F/x difference on operating activities         0.0         1.5           Finance costs - net (including unrealized F/x difference on financing)         36.2         90.3           Changes in working capital:         (0.7)         (20.6)           I Trade and other receivables and prepaid expenses         (7.6)         (23.0)           T Trade and other payables and accrued expenses         2.7         13.7           Social liabilities         3.8         1.8           Rocial liabilities         3.8         1.8           Income tax paid         (19.8)         (11.8)           NET CASH GENERATED FROM OPERATING ACTIVITIES         200.4         165.4           Income tax paid         (19.8)         (11.8)           NET CASH FLOWS FROM INVESTING ACTIVITIES         (55.9)         (48.9)           CASH FLOWS FROM INVESTING ACTIVITIES         (58.9)         (52.3)           CASH FLOWS FROM FINANCING ACTIVITIES         (58.9)         (52.3)           CASH FLOWS FROM FINANCING ACTIVITIES         (9.0         (9.0<   |   | _                 |                   |
| PO expenses through income statement   0.0   32.7     Refinancing expenses through income statement   0.0   32.7     Unrealized F/x difference on operating activities   0.0   36.2   90.3     Finance costs - net (including unrealized F/x difference on financing)   36.2   90.3     Changes in working capital:  |   | _                 |                   |
| Refinancing expenses through income statement         0.0         32.7           Unrealized F/x difference on operating activities         0.0         1.5           Finance costs - net (including unrealized F/x difference on financing)         36.2         90.3           Changes in working capital:         Inventories         (0.7)         (20.6)         22.30           Trade and other receivables and prepaid expenses         2.7         13.7         50.6         123.0           Trade and other payables and accrued expenses         2.7         13.7         50.6         12.8         2.8           Cash from operating activities before taxes         200.4         165.4         10.0         10.8         10.6         153.6         10.6         153.6         10.6         153.6         10.6         153.6         10.6         153.6         10.6         153.6         10.6         153.6         10.6         153.6         10.6         153.6         10.6         153.6         10.0         4.6         10.0         4.6         10.0         4.6         10.0         4.6         10.0         4.6         10.0         10.0         10.0         10.0         10.0         10.0         10.0         10.0         10.0         10.0         10.0         10.0         1  |   | , ,               |                   |
| Unrealized F/x difference on operating activities         0.0         1.5           Finance costs - net (including unrealized F/x difference on financing)         36.2         90.3           Changes in working capital:         Inventories         (0.7)         (20.6)           Trade and other receivables and prepaid expenses         (7.6)         (23.0)           Trade and other payables and accrued expenses         2.7         13.7           Social liabilities         3.8         2.8           Cash from operating activities before taxes         200.4         165.4           Income tax paid         (19.8)         (11.8)           NET CASH GENERATED FROM OPERATING ACTIVITIES         180.6         153.6           CASH FLOWS FROM INVESTING ACTIVITIES         (55.9)         (48.9)           Purchases of property, plant and equipment and intangibles (including capital grants)         (55.9)         (48.9)           Gain on disposal         0.0         4.6         4.0           Acquisition price paid         (5.9)         (55.9)         (52.9)           NET CASH LUSED IN INVESTING ACTIVITIES         (58.9)         (52.3)           Proceeds from borrowings         6.9         63.0           Borrowing expenses paid         0.0         (13.0)           Repayment of bor   |   |                   | 32.7              |
| Prinance costs - net (including unrealized F/x difference on financing)  |   |                   | 1.5               |
| Inventories   (0.7)   (20.6)     Trade and other receivables and prepaid expenses   (7.6)   (23.0)     Trade and other payables and accrued expenses   (7.6)   (23.0)     Trade and other payables and accrued expenses   (2.7)   (13.7)     Social liabilities   (3.8)   (2.8)     Cash from operating activities before taxes   (19.8)   (11.8)     Income tax paid   (19.8)   (19.8)   (19.8)     Income tax paid   (19   |   | 36.2              | 90.3              |
| Inventories   (0.7)   (20.6)     Trade and other receivables and prepaid expenses   (7.6)   (23.0)     Trade and other payables and accrued expenses   2.7   13.7     Social liabilities   3.8   2.8     Cash from operating activities before taxes   200.4   165.4     Income tax paid   (19.8)   (11.8)     NET CASH GENERATED FROM OPERATING ACTIVITIES   180.6   153.6     CASH FLOWS FROM INVESTING ACTIVITIES   180.6   153.6     CASH FLOWS FROM INVESTING ACTIVITIES   180.6   153.6     CASH FLOWS FROM INVESTING ACTIVITIES   20.0   4.6     Acquisition price paid   (55.9)   (48.9)     Capital grants   (55.9)   (48.9)     Cash Acquisition price paid   (3.0)   (8.0)     NET CASH USED IN INVESTING ACTIVITIES   (58.9)   (52.3)     CASH FLOWS FROM FINANCING ACTIVITIES   (58.9)   (52.3)     FOeceds from borrowings   6.9   630.0     Repayment of borrowings   (0.6)   (911.3)     Interest paid   (24.2)   (69.2)     Interest paid   (24.2)   (69.2)     Interest received   (0.9)   (0.2     Cost of refinancing & (5.5)   (40.2)     Realized foreign exchange (losses)/gains on financing activities   (2.5)   (2.8)     IPO expenses paid through income statement   (0.0)   (20.5)     Dividend pay out   (12.9)   (0.0)     Capital increase (net of IPO costs)   (3.0)   (3.5)     NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES   79.6   (127.2)    NET INCREASE IN CASH, CASH EQUIVALENTS AND BANK OVERDRAFTS   (2.5)   (2.8)     CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD   35.5   61.4  |   |                   |                   |
| Trade and other receivables and prepaid expenses         (7.6)         (23.0)           Trade and other payables and accrued expenses         2.7         13.7           Social liabilities         3.8         2.8           Cash from operating activities before taxes         200.4         165.4           Income tax paid         (19.8)         (11.8)           NET CASH GENERATED FROM OPERATING ACTIVITIES         180.6         153.6           CASH FLOWS FROM INVESTING ACTIVITIES         8.9         (48.9)           Purchases of property, plant and equipment and intangibles (including capital grants)         (55.9)         (48.9)           Gain on disposal         0.0         4.6           Acquisition price paid         (3.0)         (8.0)           NET CASH USED IN INVESTING ACTIVITIES         (58.9)         (52.3)           Proceeds from borrowings         6.9         630.0           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         6.9         630.0           Borrowing expenses paid         (0.6)         (911.3)           Interest received         0.9         0.2           Cost of refinancing & Other costs of financing         (5.5)         (40.2)           Derivative financial asset         (2.5)  |   | ( 0.7)            | ( 20.6)           |
| Trade and other payables and accrued expenses         2.7         13.7           Social liabilities         3.8         2.8           Cash from operating activities before taxes         200.4         165.4           Income tax paid         (19.8)         (11.8)           NET CASH GENERATED FROM OPERATING ACTIVITIES         180.6         153.6           CASH FLOWS FROM INVESTING ACTIVITIES         Total spants         (55.9)         (48.9)           Capital grants)         0.0         4.6           Gain on disposal         0.0         4.6           Acquisition price paid         (3.0)         (8.0)           NET CASH USED IN INVESTING ACTIVITIES         58.9         52.3           CASH FLOWS FROM FINANCING ACTIVITIES         58.9         630.0           Borrowing expenses paid         0.0         (13.0)           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         6.9         630.0           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         6.9         63.0           Interest paid         (2.5)         (2.5)           Interest paid         (2.5)         (2.5)           Cost of refinancing & Other costs of financing  | Trade and other receivables and prepaid expenses                      | (7.6)             |                   |
| Social liabilities         3.8         2.8           Cash from operating activities before taxes         200.4         165.4           Income tax paid         (19.8)         (11.8)           NET CASH GENERATED FROM OPERATING ACTIVITIES         180.6         153.6           CASH FLOWS FROM INVESTING ACTIVITIES         TURD taxes of property, plant and equipment and intangibles (including capital grants)         (55.9)         (48.9)           Gain on disposal         0.0         4.6         Acquisition price paid         (3.0)         (8.0)           NET CASH USED IN INVESTING ACTIVITIES         58.9         (52.3)         (52.3)           CASH FLOWS FROM FINANCING ACTIVITIES           Proceeds from borrowings         6.9         630.0           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         6.9         630.0           Borrowing expenses paid         0.0         (21.3)           Interest received         0.9         0.2           Cost of refinancing & Other costs of financing         (5.5)         (40.2)           Realized foreign exchange (losses)/gains on financing activities         4.1         (0.2)           Derivative financial asset         (2.5)         (2.8)           IPO expenses paid through e   | Trade and other payables and accrued expenses                         | 2.7               |                   |
| NET CASH GENERATED FROM OPERATING ACTIVITIES   180.6   153.6   |   | 3.8               | 2.8               |
| NET CASH GENERATED FROM OPERATING ACTIVITIES  Purchases of property, plant and equipment and intangibles (including capital grants) Gain on disposal Acquisition price paid RET CASH USED IN INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Proceeds from borrowings 6.9 630.0 Repayment of borrowings (0.6) (13.0) Repayment of borrowings (0.6) (911.3) Interest paid (24.2) (69.2) Interest received (0.9) 0.2 Cost of refinancing & Other costs of financing Realized foreign exchange (losses)/gains on financing activities 4.1 (0.2) Derivative financial asset IPO expenses paid through equity (0.0 (25.3) IPO expenses paid through income statement (0.0 (20.5) Dividend pay out (12.9) 0.0 Capital increase (net of issuance costs new shares) 113.4 0.0 Capital increase (net of IPO costs) NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD  35.5 61.4   | Cash from operating activities before taxes                           | 200.4             | 165.4             |
| Purchases of property, plant and equipment and intangibles (including capital grants) Gain on disposal Acquisition price paid RECASH USED IN INVESTING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  CASH FLOWS FROM FINANCING ACTIVITIES  Proceeds from borrowings 6.9 Borrowing expenses paid 0.0 Repayment of borrowings (0.6) Repayment of borrowings (0.6) Repayment of foreinancing & Other costs of financing activities  Presided foreign exchange (losses)/gains on financing activities  Poexpenses paid through equity 0.0 Realized foreign exchange (losses)/gains on financing activities 0.2 Derivative financial asset 0.2 Derivative financial asset 0.2 Derivative financial excet 0.0 Capital increase (net of issuance costs new shares) 0.0 Capital increase (net of IPO costs)  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD  35.5 61.4  | Income tax paid   | ( 19.8)           | ( 11.8)           |
| Purchases of property, plant and equipment and intangibles (including capital grants)  Gain on disposal 0.0 4.6  Acquisition price paid (3.0) (8.0)  NET CASH USED IN INVESTING ACTIVITIES (58.9) (52.3)  CASH FLOWS FROM FINANCING ACTIVITIES  Proceeds from borrowings 6.9 630.0  Borrowing expenses paid 0.0 (13.0)  Repayment of borrowings (0.6) (911.3)  Interest paid (24.2) (69.2)  Interest paid (24.2) (69.2)  Interest received 0.9 0.2  Cost of refinancing & Other costs of financing (5.5) (40.2)  Realized foreign exchange (losses)/gains on financing activities 4.1 (0.2)  Derivative financial asset (2.5) (2.8)  IPO expenses paid through equity 0.0 (25.3)  IPO expenses paid through income statement 0.0 (20.5)  Dividend pay out (12.9) 0.0  Capital increase (net of IPO costs)  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES 79.6 (127.2)  NET INCREASE IN CASH, CASH EQUIVALENTS AND BANK OVERDRAFTS 201.3 (25.9)  | NET CASH GENERATED FROM OPERATING ACTIVITIES                          | 180.6             | 153.6             |
| Capital grants)         (35.9)         (48.9)           Gain on disposal         0.0         4.6           Acquisition price paid         (3.0)         (8.0)           NET CASH USED IN INVESTING ACTIVITIES         (58.9)         (52.3)           CASH FLOWS FROM FINANCING ACTIVITIES           Proceeds from borrowings         6.9         630.0           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         (0.6)         (911.3)           Interest paid         (24.2)         (69.2)           Interest received         0.9         0.2           Cost of refinancing & Other costs of financing         (5.5)         (40.2)           Realized foreign exchange (losses)/gains on financing activities         4.1         (0.2)           Derivative financial asset         (2.5)         (2.8)           IPO expenses paid through equity         0.0         (25.3)           IPO expenses paid through income statement         0.0         (20.5)           Dividend pay out         (12.9)         0.0           Capital increase (net of issuance costs new shares)         113.4         0.0           Capital increase (net of IPO costs)         0.0         325.1           NET CASH GENERATED FROM   | CASH FLOWS FROM INVESTING ACTIVITIES                                  |                   |                   |
| Gain on disposal         0.0         4.6           Acquisition price paid         (3.0)         (8.0)           NET CASH USED IN INVESTING ACTIVITIES         (58.9)         (52.3)           CASH FLOWS FROM FINANCING ACTIVITIES           Proceeds from borrowings         6.9         630.0           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         (0.6)         (911.3)           Interest paid         (24.2)         (69.2)           Interest received         0.9         0.2           Cost of refinancing & Other costs of financing         (5.5)         (40.2)           Realized foreign exchange (losses)/gains on financing activities         4.1         (0.2)           Derivative financial asset         (2.5)         (2.8)           IPO expenses paid through equity         0.0         (25.3)           IPO expenses paid through income statement         0.0         (20.5)           Dividend pay out         (12.9)         0.0           Capital increase (net of issuance costs new shares)         113.4         0.0           Capital increase (net of IPO costs)         0.0         325.1           NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES         79.6         (127.2)   | Purchases of property, plant and equipment and intangibles (including | / FF O\           | ( 48.0)           |
| Acquisition price paid         (3.0)         (8.0)           NET CASH USED IN INVESTING ACTIVITIES         (58.9)         (52.3)           CASH FLOWS FROM FINANCING ACTIVITIES           Proceeds from borrowings         6.9         630.0           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         (0.6)         (911.3)           Interest paid         (24.2)         (69.2)           Interest received         0.9         0.2           Cost of refinancing & Other costs of financing         (5.5)         (40.2)           Realized foreign exchange (losses)/gains on financing activities         4.1         (0.2)           Derivative financial asset         (2.5)         (2.8)           IPO expenses paid through equity         0.0         (25.3)           IPO expenses paid through income statement         0.0         (20.5)           Dividend pay out         (12.9)         0.0           Capital increase (net of issuance costs new shares)         113.4         0.0           Capital increase (net of IPO costs)         0.0         325.1           NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES         79.6         (127.2)           NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS         201.3  | capital grants)   | ( 55.9)           | ( 48.9)           |
| NET CASH USED IN INVESTING ACTIVITIES         (58.9)         (52.3)           CASH FLOWS FROM FINANCING ACTIVITIES           Proceeds from borrowings         6.9         630.0           Borrowing expenses paid         0.0         (13.0)           Repayment of borrowings         (0.6)         (911.3)           Interest paid         (24.2)         (69.2)           Interest received         0.9         0.2           Cost of refinancing & Other costs of financing         (5.5)         (40.2)           Realized foreign exchange (losses)/gains on financing activities         4.1         (0.2)           Derivative financial asset         (2.5)         (2.8)           IPO expenses paid through equity         0.0         (25.3)           IPO expenses paid through income statement         0.0         (20.5)           Dividend pay out         (12.9)         0.0           Capital increase (net of issuance costs new shares)         113.4         0.0           Capital increase (net of IPO costs)         0.0         325.1           NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES         79.6         (127.2)           NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS         201.3         (25.9)  | Gain on disposal  | 0.0               | 4.6               |
| CASH FLOWS FROM FINANCING ACTIVITIES  Proceeds from borrowings  Borrowing expenses paid  Co.0 (13.0)  Repayment of borrowings  Interest paid  Co.6 (911.3)  Interest paid  Cost of refinancing & Other costs of financing  Cost of refinancing & Other costs of financing  Cost of refinancial asset  Cost of refinancial asset  Cost of reign exchange (losses)/gains on financing activities  4.1 (0.2)  Derivative financial asset  (2.5) (2.8)  IPO expenses paid through equity  0.0 (25.3)  IPO expenses paid through income statement  0.0 (20.5)  Dividend pay out  (12.9) 0.0  Capital increase (net of issuance costs new shares)  113.4 0.0  Capital increase (net of IPO costs)  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES  79.6 (127.2)  NET INCREASE IN CASH, CASH EQUIVALENTS AND BANK OVERDRAFTS  201.3 (25.9)   | Acquisition price paid  | (3.0)             | ( 8.0)            |
| Proceeds from borrowings  Borrowing expenses paid  0.0 (13.0)  Repayment of borrowings  (0.6) (911.3)  Interest paid  (1.24.2) (69.2)  Interest received  0.9 0.2  Cost of refinancing & Other costs of financing  Realized foreign exchange (losses)/gains on financing activities  Poerivative financial asset  (2.5) (2.8)  IPO expenses paid through equity  IPO expenses paid through income statement  0.0 (20.5)  Dividend pay out  Capital increase (net of issuance costs new shares)  Capital increase (net of IPO costs)  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES  79.6 (127.2)  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD  35.5 61.4   | NET CASH USED IN INVESTING ACTIVITIES                                 | ( 58.9)           | ( 52.3)           |
| Borrowing expenses paid0.0(13.0)Repayment of borrowings(0.6)(911.3)Interest paid(24.2)(69.2)Interest received0.90.2Cost of refinancing & Other costs of financing(5.5)(40.2)Realized foreign exchange (losses)/gains on financing activities4.1(0.2)Derivative financial asset(2.5)(2.8)IPO expenses paid through equity0.0(25.3)IPO expenses paid through income statement0.0(20.5)Dividend pay out(12.9)0.0Capital increase (net of issuance costs new shares)113.40.0Capital increase (net of IPO costs)0.0325.1NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES79.6(127.2)NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS201.3(25.9)CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD35.561.4  | CASH FLOWS FROM FINANCING ACTIVITIES                                  |                   |                   |
| Repayment of borrowings (0.6) (911.3) Interest paid (24.2) (69.2) Interest received 0.9 0.2 Cost of refinancing & Other costs of financing (5.5) (40.2) Realized foreign exchange (losses)/gains on financing activities 4.1 (0.2) Derivative financial asset (2.5) (2.8) IPO expenses paid through equity 0.0 (25.3) IPO expenses paid through income statement 0.0 (20.5) Dividend pay out (12.9) 0.0 Capital increase (net of issuance costs new shares) 113.4 0.0 Capital increase (net of IPO costs) 0.0 325.1  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES 79.6 (127.2)  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS 201.3 (25.9)  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD 35.5 61.4  | Proceeds from borrowings  | 6.9               | 630.0             |
| Interest paid (24.2) (69.2) Interest received 0.9 0.2 Cost of refinancing & Other costs of financing (5.5) (40.2) Realized foreign exchange (losses)/gains on financing activities 4.1 (0.2) Derivative financial asset (2.5) (2.8) IPO expenses paid through equity 0.0 (25.3) IPO expenses paid through income statement 0.0 (20.5) Dividend pay out (12.9) 0.0 Capital increase (net of issuance costs new shares) 113.4 0.0 Capital increase (net of IPO costs) 0.0 325.1  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES 79.6 (127.2)  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS 201.3 (25.9)  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD 35.5 61.4  | Borrowing expenses paid   | 0.0               | ( 13.0)           |
| Interest received 0.9 0.2  Cost of refinancing & Other costs of financing (5.5) (40.2)  Realized foreign exchange (losses)/gains on financing activities 4.1 (0.2)  Derivative financial asset (2.5) (2.8)  IPO expenses paid through equity 0.0 (25.3)  IPO expenses paid through income statement 0.0 (20.5)  Dividend pay out (12.9) 0.0  Capital increase (net of issuance costs new shares) 113.4 0.0  Capital increase (net of IPO costs) 0.0 325.1  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES 79.6 (127.2)  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS 201.3 (25.9)  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD 35.5 61.4  | Repayment of borrowings   | ( 0.6)            | (911.3)           |
| Cost of refinancing & Other costs of financing Realized foreign exchange (losses)/gains on financing activities 4.1 (0.2) Derivative financial asset (2.5) (2.8) IPO expenses paid through equity 0.0 (25.3) IPO expenses paid through income statement 0.0 (20.5) Dividend pay out (12.9) 0.0 Capital increase (net of issuance costs new shares) 113.4 0.0 Capital increase (net of IPO costs) 0.0 325.1  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES 79.6 (127.2)  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS 201.3 (25.9)  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD 35.5 61.4   | Interest paid   | ( 24.2)           | ( 69.2)           |
| Realized foreign exchange (losses)/gains on financing activities4.1(0.2)Derivative financial asset(2.5)(2.8)IPO expenses paid through equity0.0(25.3)IPO expenses paid through income statement0.0(20.5)Dividend pay out(12.9)0.0Capital increase (net of issuance costs new shares)113.40.0Capital increase (net of IPO costs)0.0325.1NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES79.6(127.2)NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS201.3(25.9)CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD35.561.4  | Interest received   | 0.9               | 0.2               |
| Derivative financial asset  IPO expenses paid through equity  IPO expenses paid through income statement  IPO expenses paid through equity   | Cost of refinancing & Other costs of financing                        | ( 5.5)            | ( 40.2)           |
| IPO expenses paid through equity  IPO expenses paid through income statement  IPO expenses paid through equity  IPO expenses paid through expenses  IPO expenses paid through equity  IPO expenses paid through equity  IPO expenses paid through expenses  IPO expenses p | Realized foreign exchange (losses)/gains on financing activities      | 4.1               | ( 0.2)            |
| IPO expenses paid through income statement 0.0 (20.5)  Dividend pay out (12.9) 0.0  Capital increase (net of issuance costs new shares) 113.4 0.0  Capital increase (net of IPO costs) 0.0 325.1  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES 79.6 (127.2)  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS 201.3 (25.9)  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD 35.5 61.4   | Derivative financial asset  | ( 2.5)            | ( 2.8)            |
| Dividend pay out Capital increase (net of issuance costs new shares) Capital increase (net of IPO costs)  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD  35.5 61.4  | IPO expenses paid through equity                                      | 0.0               | ( 25.3)           |
| Capital increase (net of issuance costs new shares)  Capital increase (net of IPO costs)  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD  35.5  61.4   | IPO expenses paid through income statement                            | 0.0               | ( 20.5)           |
| Capital increase (net of IPO costs)  NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES  79.6 (127.2)  NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD  35.5 61.4   | Dividend pay out  | ( 12.9)           | 0.0               |
| NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES79.6(127.2)NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS201.3(25.9)CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD35.561.4   | Capital increase (net of issuance costs new shares)                   | 113.4             | 0.0               |
| NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS  201.3 (25.9)  CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD  35.5 61.4  | Capital increase (net of IPO costs)                                   | 0.0               | 325.1             |
| CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD 35.5 61.4  | NET CASH GENERATED FROM / (USED IN) FINANCING ACTIVITIES              | 79.6              | ( 127.2)          |
|  | NET INCREASE IN CASH,CASH EQUIVALENTS AND BANK OVERDRAFTS             | 201.3             | ( 25.9)           |
| CASH, CASH EQUIVALENTS AT THE END OF THE PERIOD 236.8 35.5   | CASH, CASH EQUIVALENTS AT THE BEGINNING OF THE PERIOD                 | 35.5              | 61.4              |
|  | CASH, CASH EQUIVALENTS AT THE END OF THE PERIOD                       | 236.8             | 35.5              |

# **Additional Financial Information**

## **EARNINGS PER SHARE**

| in€  | Full Year<br>2015 | Full Year<br>2014 |
|--|-------------------|-------------------|
| Basic Earnings per share   | 1.43              | 0.13              |
| Diluted Earnings per share   | 1.43              | 0.13              |
| Adjusted Basic Earnings per share (*)                                    | 1.50              | 0.95              |
| Diluted Adjusted Basic Earnings per share                                | 1.50              | 0.95              |
| Weighted average number of ordinary shares outstanding during the period | 68,736,110        | 68,055,555        |
| Total Number of shares as of December 31                                 | 72,138,887        | 68,055,555        |

<sup>(\*)</sup> Adjusted basic earnings defined as Profit /(Loss) for the period plus non-recurring expenses and tax effect on non-recurring expenses, attributable to the owners of the parent

## **Additional Financial Information**

## **RECONCILIATION OF NON-IFRS FINANCIAL MEASURES**

| to Contilling   | Full Year | Full Year |
|---|-----------|-----------|
| in € million  | 2015      | 2014      |
| Reconciliation of operating profit to net income before interest, tax, depreciation and amortization (EBITDA) |           |           |
| Operating Profit  | 169.0     | 107.6     |
| Depreciation and amortization (*)   | 33.3      | 32.5      |
| EBITDA (**)   | 202.3     | 140.1     |
| Reconciliation of net income before interest, tax, depreciation and amortization (EBITDA) to adjusted EBITDA  |           |           |
| EBITDA(**)  | 202.3     | 140.1     |
| Non-recurring expenses excluding amortization   | 6.8       | 56.0      |
| Adjusted EBITDA (***)   | 209.1     | 196.1     |
| Reconciliation of Profit /(Loss) of the period (Basic Earnings) to Adjusted Basic Earnings                    |           |           |
| Profit /(Loss) of the period (Basic Earnings)   | 98.6      | 8.6       |
| Non-recurring expenses attributable to owners of the Parent   | 6.8       | 56.3      |
| Tax correction  | (2.0)     | 0.0       |
| Adjusted Basic Earnings   | 103.4     | 64.9      |

<sup>(\*)</sup> Depreciation and amortization (D&A) included €33.3 million of recurring D&A and €0.0 million of non-recurring D&A in FY 2015. D&A included €32.2 million of recurring D&A and €0.3 million of non-recurring D&A for the FY 2014

<sup>(\*\*)</sup> EBITDA is a non-IFRS measure. EBITDA is defined as earnings before net finance cost, income taxes, depreciation and amortization.

<sup>(\*\*\*)</sup> Adjusted EBITDA is a non-IFRS measure. Adjusted EBITDA is defined as EBITDA plus non-recurring expenses excluding non-recurring depreciation and amortization

# **Additional Financial Information**

# **RECONCILIATION OF NON-IFRS FINANCIAL MEASURES**

|  | Full Year | Full Year |
|--|-----------|-----------|
| in € million   | 2015      | 2014      |
| Reconciliation of Non-IFRS Measures – Adjusted FCF calculation |           |           |
| Operating profit   | 169.0     | 107.6     |
| Depreciation and Amortization                                  | 33.3      | 32.5      |
| EBITDA   | 202.3     | 140.1     |
| Non-recurring expenses   | 6.8       | 56.0      |
| Adjusted EBITDA  | 209.1     | 196.1     |
| Change in Working Capital                                      | ( 5.6)    | ( 29.9)   |
| Inventories  | ( 0.7)    | ( 20.6)   |
| Trade and other receivables                                    | ( 7.6)    | ( 23.0)   |
| Trade and other payables                                       | 2.7       | 13.7      |
| Capex  | ( 55.9)   | ( 48.9)   |
| Adjusted Free Cash Flow (pre-tax)                              | 147.6     | 117.3     |
| Cash taxes paid  | ( 19.8)   | ( 11.8)   |
| Adjusted Free Cash Flow (post-tax)                             | 127.8     | 105.5     |

## **DISCLAIMER**

This report may include forward-looking statements. Forward-looking statements are statements regarding or based upon our management's current intentions, beliefs or expectations relating to, among other things, Ontex's future results of operations, financial condition, liquidity, prospects, growth, strategies or developments in the industry in which we operate. By their nature, forward-looking statements are subject to risks, uncertainties and assumptions that could cause actual results or future events to differ materially from those expressed or implied thereby. These risks, uncertainties and assumptions could adversely affect the outcome and financial effects of the plans and events described herein.

Forward-looking statements contained in this report regarding trends or current activities should not be taken as a report that such trends or activities will continue in the future. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. You should not place undue reliance on any such forward-looking statements, which speak only as of the date of this report.

The information contained in this report is subject to change without notice. No re-report or warranty, express or implied, is made as to the fairness, accuracy, reasonableness or completeness of the information contained herein and no reliance should be placed on it.

In most of the tables of this report, amounts are shown in € million for reasons of transparency. This may give rise to rounding differences in the tables presented in the report.

This report has been prepared in Dutch and translated into English. In the case of discrepancies between the two versions, the Dutch version will prevail.