

Ontex Q1 2019: Resilient performance, in line with expectations

- LFL revenue increased in developing markets, decreased in developed markets
- Adjusted EBITDA supported by cost savings and price/mix actions
- Launch of Transform to Grow (T2G) plan to step-change operational efficiency and drive commercial excellence

Aalst-Erembodegem, May 8, 2019 - Ontex Group NV (Euronext Brussels: ONTEX; 'Ontex,' 'the Group' or 'the Company') today announced its results for the three months ending March 31, 2019.

Financial highlights

- Like-for-like (LFL) revenue of €549.5 million, down 1.5%, in line with our expectations
 - Positive pricing and mix in all categories and Divisions
 - Reported revenue was €546.2 million, down 2.1%
- Adjusted EBITDA of €61.5 million at constant currency
 - Adjusted EBITDA margin at constant currency of 11.2%, down 40bps versus 2018 pro forma for IFRS 16
 - Reported Adjusted EBITDA of €53.0 million, Adjusted EBITDA margin of 9.7%
- Net debt stood at €940.1 million, up €17.1 million; net debt/LTM adjusted EBITDA was 3.74x

Operational highlights

- Top line: Increased sales of own brands, continued growth of Adult Inco
- <u>Drive for profitability:</u> Improved pricing and mix, significant capture of savings
- <u>Launch of T2G:</u> Transformation program to boost operating efficiency and drive commercial excellence

Key Financials Q1 2019

In € million	Q1 2019	Q1 2018 pro forma for IFRS 16*	% Change	Q1 2018 reported
LFL Revenue	549.5	-	-1.5%	558.1
Reported Revenue	546.2	-	-2.1%	558.1
Adjusted EBITDA at constant currency	61.5	64.9	-5.2%	57.5
Adjusted EBITDA Margin at constant currency	11.2%	11.6%	-40bps	10.3%
Reported Adjusted EBITDA	53.0	64.9	-18.3%	57.5
Reported Adjusted EBITDA Margin	9.7%	11.6%	-190bps	10.3%
Net Debt	940.1	923.0	+1.9%	776.0
Net Debt/LTM Adjusted EBITDA	3.74x	-	-	3.06x

^{*}Details on the proforma impact of IFRS 16, applied since January 1, 2019, on 2018 EBITDA and net debt can be found in Annex A

Management comment

Charles Bouaziz, Ontex CEO, commented: "Our first quarter performance was in line with the trends we signaled in March when we published our full-year results. Our revenue was impacted by lower sales of retailer brands in Europe, but we posted good growth of Ontex brands in other markets. While raw material costs have been stabilizing over the last months, year-on-year they remained a headwind in Q1, as did foreign exchange. However, we were able to partly mitigate them through cost savings

and pricing actions. The T2G program that we are unveiling today at our Investor Update in London will boost operational efficiency and drive commercial excellence, taking Ontex to the next level by accelerating the execution of our strategic priorities and value creation."

Launch of T2G to boost operational efficiency and drive commercial excellence

Ontex is launching its Transform2Grow plan, which will be presented during our Investor Update, taking place today (see page 5 for details). The T2G plan has two main objectives:

- Boost operational efficiency by reinvigorating our manufacturing strengths, optimizing transportation and warehousing, leveraging scale in procurement and enhancing innovation strengths in product design
- Drive commercial excellence by increasing focus on high-growth product segments, offering a
 more differentiated value proposition to customers and adapting our innovation process to
 increase speed to market.

Further details can be found in a separate press release published today on www.ontexglobal.com

2019 Outlook

We anticipate continued, but stabilizing, raw material and FX headwinds. Pricing, mix improvement and cost savings actions should attain their full effect in the second half of the year.

In this context, Ontex expects:

- Broadly stable sales at constant FX, with top-line growth in developing markets and lower revenue in developed markets;
- Stable Adjusted EBITDA at constant FX;
- Capex of 4.5% to 5.0% of revenue excluding T2G-specific Capex.

Market Dynamics

Trends in the personal hygiene markets where Ontex is present were similar at the start of 2019 to those of the second half of 2018. We saw some price improvements in Babycare outside of Europe, Adultcare category growth remained solid and was primarily volume-driven, while Femcare was broadly stable. Retailer brands continued to enjoy a strong performance in Babycare, with higher shares in Europe and North America.

Most commodity raw material market indices were at a higher level in Q1 2019 than the comparable period a year ago, reflecting the increases seen across 2018.

The majority of currencies in which we do business were weaker versus the euro in Q1 2019 compared with the same period in 2018. The exception was the US Dollar, which appreciated compared with the euro, weighing on the cost of our raw materials.

Operational Review: Categories

in € million	Q1 2019	Q1 2018	% Δ as reported	% Δ at LFL	
Ontex Reported Revenue*	546.2	558.1	-2.1%	-1.5%	
Babycare	311.4	321.8	-3.2%	-3.2%	
Adult Inco	173.7	174.4	-0.4%	+1.5%	
Femcare	54.2	57.6	-5.9%	-6.3%	

^{*} Includes €6.9 million of Other in Q1 2019; €4.3 million in Q1 2018

Babycare

Q1 2019 Babycare revenue decreased by 3.2%. Sales of Baby pants continued to outperform Baby diapers, and we remain committed to serving growing consumer and customer demand for pants as an attractive alternative to diapers. Our local baby diaper brands posted higher revenue in the majority of our markets. The decrease in babycare was driven by contract losses of retailer brands in Europe in H2 2018.

Adult Inco

Revenue in the Adult Inco category was up 1.5% in Q1 2019 versus a strong comparable figure a year ago. Sales in retail channels, comprising our own brands as well as leading retailer brands, increased 8%. In institutional channels, revenue decreased against a high comparable figure last year. Demand for Adult pants was solid across retail and institutional channels.

Femcare

Femcare revenue was 6.3% lower in Q1 2019. Aside from the strong comparable a year ago, this is mainly explained by lower volumes related to contract losses of retailer brands in Europe, where the majority of our revenue is generated.

Operational Review: Divisions

in € million	Q1 2019	Q1 2018 % Δ as reported		% Δ at LFL	
Ontex Reported Revenue	546.2	558.1	-2.1%	-1.5%	
Europe	233.7	253.0	-7.6%	-6.7%	
AMEAA	201.6	191.9	+5.1%	+5.7%	
Healthcare	110.9	113.2	-2.0%	-2.1%	

Europe

Revenue in our Europe Division was 6.7% lower in Q1 2019 compared with the same period a year ago. This expected decrease was due to lower volumes on the back of retailer brand contract losses, as mentioned in the FY 2018 results. The benchmark of our performance across key customer criteria carried out in the framework of T2G preparation confirmed many opportunities to return to growth through a number of focused commercial initiatives. This will take time to have a visible impact given the dynamics of retailer brand supply.

Americas, Middle East, Africa and Asia (AMEAA)

AMEAA Division posted solid revenue increase of 5.7% in Q1 2019 versus the same period last year. Revenue growth was broad-based across the majority of markets and all categories. Higher revenue was recorded in the Americas, including in Brazil and the USA, while Mexico was slightly down versus a strong performance in the same period last year. We also saw further growth in the Middle East and Africa. Sales in Asia decreased versus a very high comparable figure the previous year. We continued

to focus on addressing specific consumer needs in each geography with our portfolio of local brands and improving our commercial execution, which will also benefit from T2G initiatives.

Healthcare

Q1 2019 Healthcare Division revenue was down 2.1% versus an exceptionally strong first quarter in 2018. An ongoing disciplined approach resulted in positive price/mix which was not sufficient to offset the negative volume impact. Sales of adult pants rose in most markets and were up at Division level.

Operational Review: Geographies

in € million	Q1 2019	Q1 2018 % Δ as reported		% Δ at LFL	
Ontex Reported Revenue	546.2	558.1	-2.1%	-1.5%	
Western Europe	256.2	272.9	-6.1%	-6.3%	
Eastern Europe	66.5	70.9	-6.2%	-2.8%	
Americas	144.3	136.2	+6.0%	+3.0%	
Rest of World	79.1	78.1	+1.3%	+8.3%	

Americas and Rest of World posted higher sales, and represented more than 40% of Group revenue.

Adjusted EBITDA

Adjusted EBITDA at constant currency was €61.5 million in Q1 2019, a decrease of 5.2% compared with Q1 2018 pro forma for IFRS 16. Adjusted EBITDA margin at constant currency stood at 11.2%, -40bps versus Q1 2018 on the same basis. On a reported basis, Ontex posted an Adjusted EBITDA of €53.0 million and an Adjusted EBITDA margin of 9.7%.

The resilience of our Adjusted EBITDA margin at constant currency reflects our ongoing efforts to mitigate headwinds through optimized price/mix and cost savings.

Corporate information

The above press release and related financial information of Ontex Group NV for the three months ended March 31, 2019 was authorized for issue in accordance with a resolution of the Board on May 7, 2019.

Q1 2019 WEBCAST AND CONFERENCE CALL

A webcast and conference call for investors and analysts will be held on May 8, 2019 at 7:30am GMT/8:30am CET. A copy of the presentation slides will be available at http://www.ontexglobal.com/

Investors and analysts are invited to join via webcast using the following link:

https://channel.royalcast.com/ontexgroup/#!/ontexgroup/20190508 2

In addition, a limited number of conference call lines will be available. Please dial in 5-10 minutes before the scheduled start time to register your attendance. Dial-in numbers for the call are as follows:

Belgium +32 2 4035816 France +33 1 7272 7403 Germany +49 69 2222 25429 Netherlands +31 20 709 5119 United Kingdom +44 207 194 3759 United States +1 646 722 4916

PIN: 44239235#

INVESTOR UPDATE WEBCAST

Management will host an Investor Update for investors and analysts in London on May 8, 2019 at 10:30am GMT/11:30am CET.

The Investor Update will also be webcast and can be accessed through the following link: https://channel.royalcast.com/webcast/ontexgroup/20190508 3/

FINANCIAL CALENDAR 2019

AGM May 24, 2019 H1 2019 July 31, 2019 Q3 2019 November 6, 2019

ENQUIRIES

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Annex A – Pro forma impact of IFRS 16 on 2018 EBITDA and net debt

€ million	Q1	Q2	Q3	Q4	FY 2018
Adjusted EBITDA as reported in 2018	57.5	60.2	58.1	58.2	234.0
Adjusted EBITDA margin	10.3%	10.5%	10.3%	9.8%	10.2%
Impact of IFRS 16 on Adjusted EBITDA	7.4	7.3	7.3	7.5	29.6
Adjusted EBITDA proforma IFRS 16 in 2018	64.9	67.5	65.4	65.7	263.6
Adjusted EBITDA margin proforma IFRS 16 in 2018	11.6%	11.8%	11.5%	11.0%	11.5%
	Mar 31	Jun 30	Sep 30	Dec 31	
Net debt as reported in 2018	776.0	778.3	764.8	760.0	
Proforma IFRS 16 impact	147.0	142.1	153.7	147.6	
Proforma net debt in 2018	923.0	920.4	918.5	907.6	

Alternative Performance Measures

Alternative performance measures (non-GAAP) are used in this press release since management believes that they are widely used by certain investors, securities analysts and other interested parties as supplemental measure of performance and liquidity. The alternative performance measures may not be comparable to similarly titled measures of other companies and have limitations as analytical tools and should not be considered in isolation or as a substitute for analysis of our operating results, our performance or our liquidity under IFRS.

Like-for-like revenue (LFL)

Like-for-like revenue is defined as revenue at constant currency excluding change in scope of consolidation or M&A.

Non-recurring Income and expenses

Income and expenses classified under the heading "non-recurring income and expenses" are those items that are considered by management not to relate to transactions, projects and adjustments to the value of assets and liabilities taking place in the ordinary course of activities of the Company. Non-recurring income and expenses are presented separately, due to their size or nature, so as to allow users of the consolidated financial statements of the company to get a better understanding of the normalized performance of the company. Non-recurring income and expenses relate to:

- acquisition-related expenses;
- changes to the measurement of contingent considerations in the context of business combinations;
- changes to the Group structure, business restructuring costs, including costs related to the liquidation of subsidiaries and the closure, opening or relocations of factories;
- impairment of assets and major litigations.

EBITDA and Adjusted EBITDA and related margins

EBITDA is defined as earnings before net finance cost, income taxes, depreciations and amortizations. Adjusted EBITDA is defined as EBITDA excluding non-recurring income and expenses. EBITDA and Adjusted EBITDA margins are EBITDA and Adjusted EBITDA divided by revenue.

Net financial debt/LTM Adjusted EBITDA ratio (Leverage)

Net financial debt is calculated by adding short-term and long-term debt and deducting cash and cash equivalents. LTM adjusted EBITDA is defined as EBITDA excluding non-recurring income and expenses for the last twelve months (LTM).

DISCLAIMER

This report may include forward-looking statements. Forward-looking statements are statements regarding or based upon our management's current intentions, beliefs or expectations relating to, among other things, Ontex's future results of operations, financial condition, liquidity, prospects, growth, strategies or developments in the industry in which we operate. By their nature, forward-looking statements are subject to risks, uncertainties and assumptions that could cause actual results or future events to differ materially from those expressed or implied thereby. These risks, uncertainties and assumptions could adversely affect the outcome and financial effects of the plans and events described herein.

Forward-looking statements contained in this report regarding trends or current activities should not be taken as a report that such trends or activities will continue in the future. We undertake no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. You should not place undue reliance on any such forward-looking statements, which speak only as of the date of this report.

The information contained in this report is subject to change without notice. No re-report or warranty, express or implied, is made as to the fairness, accuracy, reasonableness or completeness of the information contained herein and no reliance should be placed on it.

In most of the tables of this report, amounts are shown in € million for reasons of transparency. This may give rise to rounding differences in the tables presented in the trading update.

This trading update has been prepared in Dutch and translated into English. In the case of discrepancies between the two versions, the Dutch version will prevail.

