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<3p = Less than 3 contributors for this figure, which is therefore not disclosed.

Ontex financials (in €M)	23Q1	23Q2	23Q3	23Q4	24Q1	24Q2	24Q3	24Q4	23H1	23H2	24H1	24H2	23FY	24FY	25FY	26FY	27FY
Business results																	
Core Markets (continuing operations)																	
Revenue	445.9	446.0	456.9	446.0	460.2	461.3	471.8	460.6	891.8	902.9	919.1	939.0	1,794.7	1,850.8	1,881.6	1,918.2	1,941.1
% LFL change (year on year)	+15%	+15%	+10%	0%	+4%	+3%	+3%	+3%	+15%	+5%	+3%	+4%	+10%	+3%	+3%	+3%	+2%
of which % volume/mix change (year on year)	0%	+2%	+3%	-3%	+5%	+5%	+4%	+4%	+1%	0%	+5%	+4%	0%	+4%	+2%	+2%	+2%
of which % price change (year on year)	+15%	+13%	+8%	+3%	-1%	-1%	-1%	<3P	+14%	+5%	<3P	<3P	+9%	-1%	+1%	+1%	0%
% change (year on year)	+16%	+13%	+6%	-3%	+3%	+3%	+3%	+3%	+14%	+1%	+3%	+4%	+7%	+3%	+3%	+3%	+2%
Adjusted EBITDA	40.7	43.2	43.6	46.5	52.9	53.0	54.3	54.9	83.8	90.1	105.5	108.9	173.9	212.9	229.0	242.3	249.5
Adjusted EBITDA margin	9.1%	9.7%	9.5%	10.4%	11.5%	11.5%	11.6%	12.0%	9.4%	10.0%	11.5%	11.7%	9.7%	11.6%	12.0%	12.6%	12.6%
Emerging Markets (discontinued operations)																	
Revenue	205.8	131.3	111.0	98.7	91.2	92.6	97.9	90.9	337.1	209.7	181.2	181.9	546.8	382.9	368.4	375.8	383.3
% LFL change (year on year)	+17%	+13%	+9%	+5%	-1%	+2%	+3%	+3%	+15%	+7%	+1%	+3%	+11%	+2%	+3%	+2%	+3%
% change (year on year)	+22%	-35%	-46%	-54%	-56%	-30%	-12%	-8%	-9%	-50%	-46%	-13%	-31%	-30%	0%	0%	+2%
Adjusted EBITDA	15.0	7.8	14.8	11.8	11.8	9.7	9.5	7.9	22.8	26.6	21.1	17.3	49.4	38.8	37.6	37.8	38.9
Adjusted EBITDA margin	7.3%	5.9%	13.3%	12.0%	12.9%	10.1%	9.9%	9.8%	6.7%	12.7%	11.3%	9.5%	9.0%	9.8%	10.5%	10.5%	12.0%
Group (total, incl. discontinued operations)																	
Revenue	651.6	577.3	567.9	544.7	551.3	555.0	574.4	550.3	1,228.9	1,112.6	1,102.6	1,133.0	2,341.5	2,233.0	2,240.8	2,290.7	2,350.2
% LFL change (year on year)	+16%	+14%	+10%	+2%	+3%	+3%	+3%	+4%	+15%	+6%	+3%	+4%	+10%	+3%	+2%	+2%	+2%
% change (year on year)	+18%	-4%	-11%	-19%	-15%	-4%	+1%	+1%	+7%	-15%	-10%	+2%	-5%	-5%	+1%	+2%	+2%
Adjusted EBITDA	55.7	50.9	58.4	58.3	64.6	62.8	63.8	63.6	106.6	116.7	127.4	124.5	223.3	250.8	267.2	273.5	288.4
Adjusted EBITDA margin	8.5%	8.8%	10.3%	10.7%	11.7%	11.3%	11.3%	11.5%	8.7%	10.5%	11.4%	11.0%	9.5%	11.2%	11.8%	12.3%	12.3%
Financial results																	
P&L (continuing operations)																	
Revenue									891.8	902.9	919.1	939.0	1,794.7	1,850.8	1,881.6	1,918.2	1,941.1
Cost of sales									(667.1)	(660.2)	(666.7)	(679.3)	(1,327.3)	(1,351.3)	(1,381.5)	(1,419.8)	<3P
Gross profit									224.7	242.7	252.2	263.9	467.4	519.1	534.8	564.1	<3P
Operating expenses									(140.9)	(152.6)	(149.4)	(152.7)	(293.5)	(299.3)	(304.3)	(307.3)	<3P
Adjusted EBITDA									83.8	90.1	105.5	108.9	173.9	212.9	229.0	242.3	249.5
Non-recurring income & expenses									(12.6)	(2.4)	(26.0)	(5.0)	(14.9)	(42.2)	(8.0)	(4.0)	0.0
Depreciation & Amortization									(35.7)	(35.0)	(34.6)	(36.4)	(70.7)	(71.7)	(75.3)	(78.9)	(78.0)
Operating profit (EBIT)									35.6	52.7	53.9	64.4	88.3	108.1	141.6	163.4	169.9
Net finance expenses									(24.8)	(20.3)	(21.3)	(20.2)	(45.1)	(42.4)	(41.5)	(34.4)	(31.6)
Income tax expenses									(8.7)	(7.6)	(4.0)	(10.0)	(16.3)	(15.1)	(26.0)	(28.9)	(32.2)
Profit/loss from continuing operations									2.1	24.9	24.9	34.9	26.9	45.4	77.3	91.3	96.7
Basic EPS from continuing operations (in €)									0.03	0.31	0.31	0.43	0.33	0.69	0.99	1.19	1.19
Adjusted profit/loss from continuing operations									12.2	26.4	24.9	34.9	38.6	45.4	77.3	91.3	96.7
Adjusted Basic EPS from continuing operations (in €)									0.15	0.33	0.31	0.43	0.48	0.69	0.99	1.19	1.19
P&L (total, incl. discontinued operations)																	
Profit/loss from discontinued operations									(21.2)	29.1	5.0	9.8	7.9	10.1	27.9	6.5	8.0
Profit/loss for the period									(19.2)	53.9	28.4	43.4	34.8	71.8	119.2	107.4	117.5
Basic EPS (in €)									(0.20)	0.70	0.40	0.50	0.40	0.90	1.50	1.30	1.40
Total weighted number of shares outstanding (in M)									81.10	81.10	81.0	81.1	81.1	81.1	81.1	81.1	81.1
Cash flow and balance sheet (total, incl. discontinued operations)																	
Capex (excl. lease payments)									44.4	52.1	<3P	<3P	96.5	116.0	115.0	97.0	94.4
Free cash flow before financing									4.3	50.6	<3P	<3P	54.9	67.9	84.9	108.0	132.4
Free cash flow (after financing)									(28.6)	37.7	<3P	<3P	9.1	32.2	46.6	74.5	91.5
Dividend (in €)									0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.20	0.50
Net debt (end of period)	879.9	657.9	651.7	665.3	645.7	<3P	<3P	633.9	657.9	665.3	<3P	633.9	665.3	634.8	590.0	524.0	449.1
Adjusted EBITDA (last 12 months)	166.7	146.2	181.8	204.6	229.4	<3P	<3P	254.0	146.2	204.6	243.2	254.0	204.6	254.0	267.6	276.6	288.4
Leverage ratio	5.3x	4.5x	3.6x	3.3x	2.8x	<3P	<3P	2.5x	4.5x	3.3x	<3P	2.5x	3.3x	2.5x	2.2x	1.9x	1.5x