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<3p = Less than 3 contributors for this figure, which is therefore not disclosed.

Ontex financials (in €M)	21Q1	21Q2	21Q3	21Q4	22Q1	22Q2	22Q3	22Q4	23Q1	23Q2	23Q3	23Q4	24Q1	24Q2	24Q3	24Q4	21H1	21H2	22H1	22H2	23H1	23H2	24H1	24H2	21FY	22FY	23FY	24FY	25FY	26FY	27FY			
Business results																	Median		Median		Median		Median		Median		Median		Median		Median		Median	
<b>Core Markets (continuing operations)</b>																																		
Revenue	339.9	347.0	350.9	370.9	384.7	395.9	431.7	459.8	445.9	446.0	456.9	446.0	460.2	455.9	478.3	475.0	686.9	721.8	780.6	891.6	891.8	902.9	916.1	954.1	1,408.7	1,672.2	1,794.7	1,870.2	1,955.3	2,024.6	2,075.8			
% LFL change (year on year)					+13%	+10%	+17%	+20%	+15%	+15%	+10%	0%	+4%	+2%	+4%	+6%			+12%	+16%	+15%	+5%	+3%	+5%		+15%	+10%	+4%	+4%	+3%	+3%			
of which % volume/mix change (year on year)					+11%	+5%	+6%	+6%	0%	+2%	+3%	-3%	+5%	+5%	+6%	+7%			+8%	+6%	+1%	0%	+5%	+6%		+7%	0%	+6%	+4%	+3%	+3%			
of which % price change (year on year)					+2%	+5%	+11%	+14%	+15%	+13%	+8%	+3%	-1%	-3%	-2%	-1%			+4%	+12%	+14%	+9%	-2%	<3P		+8%	+9%	-2%	+1%	0%	0%			
% change (year on year)					+13%	+14%	+23%	+24%	+16%	+13%	+6%	-3%	+3%	+2%	+5%	+6%			+14%	+24%	+14%	+1%	+3%	+6%		+19%	+7%	+4%	+4%	+3%	+3%			
Adjusted EBITDA	41.2	43.4	40.9	30.8	20.9	18.8	24.0	40.3	40.7	43.2	43.6	46.5	52.9	56.9	56.5	59.4	84.6	71.7	39.7	64.3	83.8	90.1	109.8	114.2	156.3	167.2	173.9	224.0	239.8	259.6	269.9			
Adjusted EBITDA margin	12.1%	12.5%	11.7%	8.3%	5.4%	4.8%	5.6%	8.8%	9.1%	9.7%	9.5%	10.4%	11.5%	12.5%	12.0%	12.0%	12.3%	9.9%	5.1%	7.2%	9.4%	10.0%	12.0%	12.0%	11.1%	6.2%	9.7%	12.0%	12.3%	12.8%	12.9%			
<b>Emerging Markets (discontinued operations)</b>																																		
Revenue	139.8	153.9	161.4	162.6	168.7	202.4	206.4	214.8	205.8	131.3	111.0	98.7	91.2	74.7	75.0	70.1	293.7	324.0	371.1	421.2	337.1	209.7	165.9	140.0	617.7	792.3	546.8	305.9	243.5	270.6	273.2			
% LFL change (year on year)					+21%	+24%	+18%	+22%	+17%	+13%	+9%	+5%	-1%	-10%	-1%	-9%			+23%	+20%	+15%	+7%	-5%	+4%		+21%	+11%	-1%	+2%	+2%	+2%			
% change (year on year)					+21%	+32%	+28%	+128%	+22%	-35%	-46%	-54%	-56%	-43%	-32%	-29%			+26%	+30%	-9%	-50%	-51%	-33%		+28%	-31%	-44%	-21%	0%	+1%			
Adjusted EBITDA	8.4	7.9	(0.9)	0.5	3.7	6.0	11.0	11.0	15.0	7.8	14.8	11.8	11.8	6.3	8.5	6.8	16.3	(0.4)	9.7	22.0	22.8	26.6	20.0	16.0	15.9	31.7	49.4	36.0	26.3	31.1	31.4			
Adjusted EBITDA margin	6.0%	5.2%	(0.5)%	0.3%	2.2%	2.9%	5.4%	105.4%	7.3%	5.9%	13.3%	12.0%	12.9%	11.1%	11.1%	11.1%	5.5%	(0.1)%	2.6%	5.2%	6.7%	12.7%	12.1%	11.6%	2.6%	4.0%	9.0%	11.8%	11.2%	11.0%	11.0%			
<b>Group (total, incl. discontinued operations)</b>																																		
Revenue	479.7	500.9	512.3	533.5	553.4	598.3	638.1	674.6	651.6	577.3	567.9	544.7	551.3	530.6	548.3	538.8	980.6	1,045.8	1,151.7	1,312.7	1,228.9	1,112.6	1,082.0	1,094.1	2,026.4	2,464.5	2,341.5	2,176.1	2,163.9	2,304.4	2,373.5			
% LFL change (year on year)	-11%	+6%	0%	+1%	+15%	+15%	+17%	+20%	+16%	+14%	+10%	+2%	+3%	0%	+3%	+5%	-3%	0%	+15%	+19%	+15%	+6%	+1%	+5%		-1%	+17%	+10%	+3%	+3%	+3%			
% change (year on year)	-16%	+5%	+1%	+2%	+15%	+19%	+25%	+26%	+18%	-4%	-11%	-19%	-15%	-8%	-3%	-1%			+7%	+17%	+7%	-15%	-12%	-2%		-3%	+22%	-5%	-7%	0%	+3%	+3%		
Adjusted EBITDA	49.6	51.4	40.0	31.2	24.7	24.8	35.1	51.2	55.7	50.9	58.4	58.3	64.6	65.2	65.0	64.4	101.0	71.3	49.4	86.3	106.6	116.7	129.8	127.6	172.2	135.7	223.3	257.4	262.4	290.0	302.1			
Adjusted EBITDA margin	10.3%	10.3%	7.8%	5.9%	4.5%	4.1%	5.5%	7.6%	8.5%	8.8%	10.3%	10.7%	11.7%	12.3%	11.9%	11.9%	10.3%	6.8%	4.3%	6.6%	8.7%	10.5%	12.0%	11.9%	8.5%	5.5%	9.5%	12.0%	12.1%	12.5%	12.7%			
<b>Financial results</b>																																		
<b>P&amp;L (continuing operations)</b>																																		
Revenue																	686.9	721.8	780.6	891.6	891.8	902.9	916.1	954.1	1,408.7	1,672.2	1,794.7	1,870.2	1,955.3	2,024.6	2,075.8			
Cost of sales																	(478.4)	(528.6)	(608.6)	(686.1)	(667.1)	(660.2)	(645.5)	(688.4)	(1,007.0)	(1,294.7)	(1,327.3)	(1,333.9)	(1,368.2)	(1,418.7)	(1,451.6)			
Gross profit																	208.5	193.3	172.0	205.5	224.7	242.7	270.5	279.2	401.7	377.5	467.4	549.7	574.5	589.1	624.2			
Operating expenses																	(123.8)	(121.6)	(132.2)	(141.3)	(140.9)	(152.6)	(160.8)	(158.6)	(245.4)	(273.5)	(293.5)	(319.4)	(322.2)	(326.4)	(354.4)			
Adjusted EBITDA																	84.6	71.7	39.7	64.3	83.8	90.1	109.8	114.2	156.3	104.0	173.9	224.0	239.8	259.6	269.9			
Non-recurring income & expenses																	(20.1)	(39.6)	(89.7)	(13.2)	(12.8)	(2.4)	(42.2)	(24.3)	(59.7)	(103.0)	(14.9)	(65.5)	(12.0)	(10.0)	0.0			
Depreciation & Amortization																	(33.0)	(32.7)	(34.5)	(36.0)	(35.7)	(35.0)	(36.4)	(37.4)	(65.7)	(70.4)	(70.7)	(73.8)	(74.3)	(78.7)	(78.1)			
Operating profit (EBIT)																	31.5	(0.6)	(84.5)	15.1	35.6	52.7	31.1	62.3	30.9	(69.4)	88.3	93.4	154.6	167.1	184.3			
Net finance expenses																	(21.6)	(20.0)	(22.1)	(28.8)	(24.8)	(20.3)	(26.5)	(16.1)	(41.5)	(50.9)	(45.1)	(42.6)	(38.8)	(35.9)	(31.0)			
Income tax expenses																	(2.8)	(6.1)	6.9	(35.3)	(8.7)	(7.6)	5.1	(13.5)	(8.9)	(28.4)	(16.3)	(8.4)	(24.5)	(31.4)	117.2			
Profit/loss from continuing operations																	7.2	(26.7)	(99.7)	(48.9)	2.1	24.9	9.6	34.7	(19.5)	(148.7)	26.9	44.3	88.3	103.4	131.7			
Basic EPS from continuing operations (in €)																	0.09	(0.33)	(1.23)	(0.60)	0.03	0.31	0.12	0.21	(0.24)	(1.83)	0.33	0.55	1.09	1.27	1.38			
Adjusted profit/loss from continuing operations																	22.0	2.7	(11.2)	(39.0)	12.2	26.4	9.6	34.7	24.7	(50.1)	38.6	44.3	88.3	103.4	111.7			
Adjusted Basic EPS from continuing operations (in €)																	0.27	0.03	(0.14)	(0.48)	0.15	0.33	0.12	0.21	0.30	(0.62)	0.48	0.55	1.09	1.27	1.38			
<b>P&amp;L (total, incl. discontinued operations)</b>																																		
Profit/loss from discontinued operations																	0.0	(42.4)	(71.6)	(50.0)	(21.2)	29.1	(15.5)	2.5	(42.4)	(121.6)	7.9	(13.0)	(37.1)	2.5	5.0			
Profit/loss for the period																	7.2	(69.1)	(171.4)	(98.9)	(19.2)	53.9	(5.8)	34.0	(61.9)	(270.3)	34.8	28.2	54.7	99.3	109.6			
Basic EPS (in €)																	0.10	(0.90)	(2.10)	(1.20)	(0.20)	0.70	(0.10)	0.20	(0.80)	(3.30)	0.40	0.30	0.70	1.20	1.40			
Total weighted number of shares outstanding (in M)																	80.90	81.10	81.00	81.10	81.10	81.10	0.00	162.2	81.0	81.0	81.1	81.1	81.1	81.1	81.1	81.1	81.1	
<b>Cash flow and balance sheet (total, incl. discontinued operations)</b>																																		
Capex (excl. lease payments)																	23.0	33.6	27.0	35.4	44.4	52.1	37.9	72.1	56.5	62.4	96.5	110.0	111.0	96.5	94.9			
Free cash flow before financing																	22.1	30.8	(58.9)	4.4	4.3	50.6	59.8	10.4	52.9	(54.4)	54.9	70.2	85.0	85.2	116.3			
Free cash flow (after financing)																	9.3	36.9	(85.5)	(30.0)	(28.6)	37.7	43.2	(9.0)	46.2	(115.5)	9.1	34.2	49.6	64.4	85.9			
Dividend (in €)																	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.50	
Net debt (end of period)	845.4	842.9	836.9	725.5	833.0	826.3	895.2	867.4	879.9	657.9	651.7	665.3	645.7	588.1	<3P	621.9	842.9	725.5	826.3	867.4	657.9	665.3	588.1	621.9	725.5	867.4	665.3	621.9	548.8	478.6	346.0			
Adjusted EBITDA (last 12 months)	219.1	210.6	193.5	172.2	147.3	120.7	115.7	135.7	166.7	146.2	181.8	204.6	229.4	236.0	<3P	257.0	210.6	172.2	120.7	135.7	146.2	204.6	236.0	257.0	172.2	135.7	204.6	257.0	252.0	276.5	302.1			
Leverage ratio	3.9x	4.0x	4.3x	4.2x	5.7x	6.8x	7.7x	6.4x	5.3x	4.5x	3.6x	3.3x	2.8x	2.5x	<3P	2.4x	4.0x	4.2x	6.8x	6.4x	4.5x	3.3x	2.5x	2.4x	4.2x	6.4x	3.3x	2.4x	2.2x	1.8x	1.3x			