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<3p = Less than 3 contributors for this figure, which is therefore not disclosed.

Ontex financials (in €M)	24Q1	24Q2	24Q3	24Q4	25Q1	25Q2	25Q3	25Q4	24H1	24H2	25H1	25H2	24FY	25FY	26FY	27FY	28FY
					Median	Median	Median	Median			Median	Median		Median	Median	Median	Median
<b>Business results</b>																	
<b>Core Markets (continuing operations)</b>																	
Revenue	460.2	455.9	468.0	476.5	467.6	469.9	491.4	501.6	916.1	944.4	939.1	982.3	1,860.5	1,926.5	2,008.0	2,073.0	2,153.2
% LFL change (year on year)	+3.7%	+1.9%	+1.7%	+6.6%	+0.7%	+3.6%	+4.6%	+5.4%	+2.8%	+4.1%	+3.2%	+3.4%	+3.5%	+3.6%	+4.0%	+4.0%	+3.5%
of which % volume/mix change (year on year)	+4.5%	+4.8%	+4.4%	+9.0%	+2.6%	+4.4%	+5.0%	+4.9%	+4.7%	+6.7%	+3.9%	+4.6%	+5.7%	+3.8%	+4.0%	+4.0%	+3.5%
of which % price change (year on year)	-0.8%	-2.9%	-2.6%	-2.4%	-1.5%	-0.9%	0.0%	+0.3%	-1.9%	-2.5%	-1.1%	-0.1%	-2.2%	-0.5%	0.0%	0.0%	0.0%
% change (year on year)	+3.2%	+2.2%	+2.4%	+6.8%	+1.6%	+3.0%	+5.0%	+5.3%	+2.7%	+4.6%	+2.3%	+4.0%	+3.7%	+3.5%	+4.0%	+3.8%	+3.5%
Adjusted EBITDA	52.9	56.9	56.1	56.8	55.6	57.7	60.4	61.4	109.8	112.8	113.3	121.8	222.6	232.1	252.4	266.3	275.6
Adjusted EBITDA margin	11.5%	12.5%	12.0%	11.9%	11.9%	12.3%	12.4%	12.3%	12.0%	11.9%	12.1%	12.4%	12.0%	12.2%	12.6%	12.8%	12.8%
<b>Emerging Markets (discontinued operations)</b>																	
Revenue	91.2	74.7	68.3	72.7	68.4	58.0	14.1	0.0	165.9	141.0	121.5	14.9	306.9	137.2	0.0	0.0	0.0
% LFL change (year on year)	-0.9%	-10.2%	0.0%	-47.2%	0.0%	-0.1%	0.0%	+8.8%	-5.3%	-26.0%	+0.5%	+4.8%	0.0%	+3.3%	+2.0%	<3P	<3P
% change (year on year)	-55.7%	-43.1%	-38.5%	-26.4%	-25.0%	-22.4%	-79.3%	-100.0%	-50.8%	-32.8%	-26.8%	-89.4%	-43.9%	-53.5%	-100.0%	<3P	<3P
Adjusted EBITDA	11.8	8.3	5.2	4.1	4.2	3.5	1.0	0.0	20.0	9.2	7.3	1.3	29.2	8.4	0.0	0.0	0.0
Adjusted EBITDA margin	12.9%	11.1%	0.0%	5.6%	6.0%	6.0%	6.0%	8.0%	12.1%	6.5%	6.0%	6.1%	9.5%	6.0%	<3P	<3P	<3P
<b>Group (total, incl. discontinued operations)</b>																	
Revenue	551.3	530.6	536.2	549.2	534.9	526.9	502.7	500.3	1,082.0	1,085.4	1,054.9	998.9	2,167.4	2,059.9	2,008.0	2,073.0	2,153.2
% LFL change (year on year)	+2.9%	-0.3%	0.0%	-3.1%	0.0%	+3.0%	+4.0%	+4.2%	+1.4%	-1.5%	+2.1%	+3.7%	0.0%	+3.3%	+4.0%	+4.3%	+3.5%
% change (year on year)	-15.4%	-8.1%	-5.6%	+0.8%	-3.0%	-0.7%	-6.2%	-8.9%	-12.0%	-2.4%	-2.5%	-8.0%	-7.4%	-5.0%	-2.7%	+3.8%	+3.5%
Adjusted EBITDA	64.6	65.2	61.2	60.8	58.8	60.5	60.8	61.7	129.8	122.1	120.4	121.8	251.9	240.4	252.4	266.3	275.6
Adjusted EBITDA margin	11.7%	12.3%	11.4%	11.1%	11.1%	11.7%	12.3%	12.4%	12.0%	11.2%	11.4%	12.4%	11.6%	11.8%	12.6%	12.8%	12.8%
<b>Financial results</b>																	
<b>P&amp;L (continuing operations)</b>																	
Revenue									916.1	944.4	939.1	982.3	1,860.5	1,926.5	2,008.0	2,073.0	2,153.2
Cost of sales									(645.5)	(671.2)	(660.0)	(692.7)	(1,316.7)	(1,361.2)	(1,425.5)	(1,465.6)	(1,528.8)
Gross profit									270.5	273.2	278.5	288.4	543.8	567.3	590.8	607.4	633.4
Operating expenses									(160.8)	(160.4)	(160.5)	(166.3)	(321.2)	(330.2)	(338.8)	(345.7)	(357.8)
Adjusted EBITDA									109.8	112.8	113.3	121.8	222.6	232.1	252.4	266.3	275.6
Non-recurring income & expenses									(42.2)	(30.5)	(19.1)	(7.0)	(72.7)	(30.9)	(12.0)	(10.0)	0.0
Depreciation & Amortization									(36.4)	(37.6)	(36.9)	(37.9)	(74.1)	(76.0)	(77.9)	(79.8)	(81.8)
Operating profit (EBIT)									31.1	44.7	60.5	76.2	75.8	128.6	162.7	176.4	191.4
Net finance expenses									(26.5)	(24.9)	(19.4)	(18.7)	(51.4)	(38.2)	(35.3)	(30.1)	(25.7)
Income tax expenses									5.1	(8.5)	(8.0)	(15.2)	(3.4)	(21.3)	(31.1)	(32.9)	(39.8)
Profit/loss from continuing operations									9.6	11.3	34.2	37.2	20.9	64.9	99.8	111.3	122.9
Basic EPS from continuing operations (in €)									0.12	0.14	0.40	0.50	0.26	0.82	1.24	1.40	1.54
<b>P&amp;L (total, incl. discontinued operations)</b>																	
Profit/loss from discontinued operations									(15.5)	4.8	0.0	0.0	(10.7)	0.0	0.0	0.0	0.0
Profit/loss for the period									(5.8)	16.1	32.6	35.0	10.3	18.7	100.4	112.7	122.9
Basic EPS (in €)									(0.10)	0.20	0.40	0.40	0.10	0.90	1.20	1.40	1.50
Total weighted number of shares outstanding (in M)									81.10	81.20	81.2	81.2	0.0	81.1	81.1	81.1	81.2
<b>Cash flow and balance sheet (total, incl. discontinued operations)</b>																	
Capex (excl. lease payments)									37.9	74.5	<3P	<3P	112.4	115.9	100.4	99.5	102.3
Free cash flow before financing									59.8	18.8	<3P	<3P	78.7	89.8	99.4	114.0	111.8
Free cash flow (after financing)									43.2	4.7	<3P	<3P	47.9	50.9	59.4	74.0	86.1
Dividend (in €)													0.00	0.00	0.00	0.50	0.50
Net debt (end of period)	645.7	588.1	579.5	612.0	<3P	<3P	<3P	530.6	588.1	612.0	<3P	530.6	612.0	525.9	458.3	373.8	183.2
Adjusted EBITDA (last 12 months)	229.4	236.0	241.3	248.3	<3P	<3P	<3P	236.0	236.0	248.3	226.1	232.1	248.3	239.9	253.2	269.0	276.0
Leverage ratio	2.81x	2.49x	2.40x	2.46x	<3P	<3P	<3P	2.24x	2.49x	2.46x	<3P	2.24x	2.46x	2.24x	1.86x	1.43x	0.66x