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Ontex financials (in €M)	25Q1	25Q2	25Q3	25Q4	26Q1	26Q2	26Q3	26Q4	25H1	25H2	26H1	26H2	25FY	26FY	27FY	28FY	29FY	30FY
Business results							Median	Median				Median		Median	Median	Median	Median	Median
Revenue	450.6	429.7	445.4	436.0	426.3	428.5	450.0	439.6	880.3	881.3	854.8	889.2	1,761.6	1,744.0	1,797.9	1,833.6	1,924.6	<3P
% LFL change (year on year)	-2.8%	-5.2%	-3.8%	-7.6%	-4.0%	-0.4%	0.0%	+3.0%	-4.0%	-5.7%	-2.2%	<3P	-4.9%	+0.6%	+3.5%	+2.0%	+2.0%	<3P
of which % volume change (year on year) *	-2.6%	-5.7%	-3.9%	-7.8%	-4.3%	+0.8%	-2.0%	0.0%	-4.2%	-5.9%	-1.8%	<3P	-5.0%	-1.4%	+1.6%	+2.0%	+2.0%	<3P
of which % price change (year on year) **	-0.2%	+0.6%	+0.1%	+0.1%	+0.3%	-1.1%	+2.0%	+3.2%	+0.2%	+0.1%	-0.4%	<3P	+0.1%	+1.1%	+2.0%	0.0%	0.0%	<3P
% change (year on year)	-2.1%	-5.8%	-4.8%	-8.5%	-5.4%	-0.3%	+1.0%	+0.8%	-3.9%	-6.7%	-2.9%	<3P	-5.3%	0.0%	0.0%	0.0%	0.0%	<3P
Revenue adult care	202.4	203.7	201.3	206.8	206.8	203.2	<3P	<3P	406.1	408.1	410.0	<3P	814.1	<3P	<3P	<3P	<3P	<3P
% LFL change (year on year) adult care	+1.3%	+3.9%	+0.8%	+0.3%	+2.3%	-0.6%	<3P	<3P	+2.6%	0.0%	+0.8%	<3P	+1.6%	<3P	<3P	<3P	<3P	<3P
Revenue baby care	188.2	163.7	176.2	168.5	162.1	165.9	<3P	<3P	351.9	344.7	328.0	<3P	696.6	<3P	<3P	<3P	<3P	<3P
% LFL change (year on year) baby care	-4.9%	-14.6%	-10.7%	-14.2%	-11.0%	+1.7%	<3P	<3P	-9.8%	0.0%	-5.1%	<3P	-11.1%	<3P	<3P	<3P	<3P	<3P
Revenue feminine care	56.2	57.8	59.7	54.5	52.6	54.1	<3P	<3P	114.0	114.2	106.7	<3P	228.2	<3P	<3P	<3P	<3P	<3P
% LFL change (year on year) feminine care	-7.5%	-3.5%	+6.1%	-7.9%	-5.6%	-6.6%	<3P	<3P	-5.5%	0.0%	-6.1%	<3P	-3.3%	<3P	<3P	<3P	<3P	<3P
Adjusted EBITDA	50.5	35.7	50.6	38.8	38.6	39.5	38.0	52.0	86.2	89.4	78.1	88.4	175.6	166.5	177.9	197.6	206.9	<3P
Adjusted EBITDA margin	11.2%	8.3%	11.4%	8.9%	9.1%	9.2%	8.4%	11.0%	9.8%	10.1%	9.1%	9.5%	10.0%	9.3%	9.8%	10.5%	10.8%	<3P
P&L							Median	Median				Median		Median	Median	Median	Median	Median
Revenue	450.6	429.7	445.4	436.0	426.3	428.5	450.0	439.6	880.3	881.3	854.8	889.2	1,761.6	1,744.0	1,797.9	1,833.6	1,924.6	<3P
Cost of sales									(641.0)	(641.2)	(622.8)	<3P	(1,282.2)	<3P	<3P	<3P	<3P	<3P
Gross profit									239.3	240.1	232.0	<3P	479.4	<3P	<3P	<3P	<3P	<3P
Other operating expenses									(153.0)	(150.7)	(153.8)	<3P	(303.8)	<3P	<3P	<3P	<3P	<3P
Adjusted EBITDA	50.5	35.7	50.6	38.8	38.6	39.5	38.0	52.0	86.2	89.4	78.1	88.4	175.6	166.5	177.9	197.6	206.9	<3P
Non-recurring income & expenses	(2.7)	(2.6)	(2.0)	(11.9)	(3.0)	3.0	<3P	<3P	(5.3)	(13.8)	0.0	<3P	(19.1)	(42.0)	(30.0)	(10.0)	0.0	<3P
Depreciation & Amortization	(19.0)	(19.2)	(19.3)	(20.1)	(20.4)	(21.8)	<3P	<3P	(38.1)	(39.3)	(42.2)	<3P	(77.5)	(213.0)	(81.4)	(83.0)	(87.2)	<3P
Operating profit (EBIT)	28.9	13.9	29.3	6.9	15.0	(132.6)	<3P	<3P	42.8	36.2	(117.5)	<3P	79.0	(87.5)	66.5	102.4	122.8	<3P
Net finance expenses									(43.3)	(7.8)	(19.1)	<3P	(51.1)	(40.0)	(40.0)	(39.0)	(32.9)	<3P
Income tax expenses									(3.2)	(8.2)	(6.3)	<3P	(11.4)	(5.1)	(5.8)	(17.9)	(26.8)	<3P
Profit/loss from continuing operations									(3.7)	20.3	(143.0)	<3P	16.6	(139.5)	17.1	45.0	69.9	<3P
Basic EPS from continuing operations (in €)									(0.05)	0.25	(1.78)	<3P	0.21	(1.75)	0.21	0.55	0.87	<3P
Adjusted profit/loss from continuing operations									(13.7)	47.6	8.5	<3P	33.8	27.1	45.2	50.8	69.9	<3P
Adjusted Basic EPS from continuing operations (in €)									(0.17)	0.59	0.11	<3P	0.42	0.34	0.57	0.64	0.87	<3P
Profit/loss from discontinued operations									(111.1)	(79.0)	0.0	<3P	(190.1)	0.0	0.0	0.0	0.0	<3P
Profit/loss for the period									(114.8)	(58.7)	(143.0)	<3P	(173.5)	<3P	<3P	<3P	<3P	<3P
Basic EPS (in €)									(1.40)	(0.70)	(1.80)	<3P	(2.20)	(1.20)	0.20	0.60	0.90	<3P
Total weighted number of shares outstanding (in M)									80.30	80.00	80.20	<3P	80.2	80.0	80.0	80.0	80.0	<3P
Cash flow and balance sheet							Median	Median				Median		Median	Median	Median	Median	Median
Capex (excl. lease payments)									44.5	36.6	29.2	<3P	81.1	76.7	80.0	81.6	80.0	<3P
Free cash flow before financing									(14.7)	32.7	26.9	<3P	18.0	<3P	<3P	<3P	<3P	<3P
Free cash flow (after financing)									(40.3)	15.2	6.6	<3P	(25.1)	(17.7)	10.8	32.5	52.6	<3P
Dividend (in €)													0.00	0.00	0.00	0.00	0.00	<3P
Net debt (end of period)	655.6	552.0	543.1	577.0	549.9	540.0	<3P	569.0	552.0	577.0	540.0	569.0	577.0	569.0	554.9	516.4	425.9	<3P
Leverage ratio	2.72x	2.68x	2.70x	3.29x	3.36x	3.22x	<3P	3.38x	2.68x	3.29x	3.22x	3.38x	3.29x	3.38x	3.12x	2.59x	2.06x	<3P

<3p = Less than 3 contributors for this figure, and therefore not disclosed.

* including mix until 2024

** including mix as from 2025